

# **Corporate Presentation**

September 2020

TSX: IMG | NYSE: IAG

## **Cautionary Statement**

All information included in this presentation whether in narrative or chart form, including any information as to the Company's future financial or operating performance, and other statements that express management's expectations or estimates of future performance, other than statements of historical fact, constitute forward-looking information or forward-looking statements and are based on expectations, estimates and projections as of the date of this presentation. Forward-looking statements contained in this presentation include, without limitation, statements with respect to: the Company's guidance for production, cash costs, total cash costs, all-in sustaining costs or AISC, depreciation expense, effective tax rate, and operating margin, capital expenditures, operations outlook, cost management initiatives, development and expansion projects, exploration, the future price of gold, the prospects in respect of the Company's projects, the estimation of mineral resources and mineral resources and mineral resources and mineral resources. estimated future production, costs of production, estimated amount of throughout, grade, estimated average life of mine strip ratio, recovery rates, recovery production, estimated net present value of the project, estimated internal rate of return on production, life of the mine or mine life, reserves, permitting timelines, currency fluctuations, initial capital, sustaining capital, gold price assumption, requirements for additional capital, estimated labour requirements, fluctuations in cash reserves, estimated wage forecast and job creation, generation of economic activity, estimates with respect to key project metrics, government regulation of mining operations, environmental risks, unanticipated reclamation expenses, title disputes or claims and limitations on insurance coverage, as well as Project metrics and estimations of value including "net present value", "NPV", "internal rate of return", "IRR" and "payback". Forward-looking statements are provided for the purpose of providing information about management's current expectations and plans relating to the future. Forward-looking statements are generally identifiable by, but are not limited to, the use of the words "may", "will", "should", "continue", "expect", "budget", "forecast", "planned", "anticipate", "estimate", "believe", "prospective", "significant", "significant potential", "substantial", transformative", "transformational", "rare", "valuable", "world class", "contributes to lower all-in sustaining costs, "increases production profile", "delivers robust economics supported by an attractive 2nd quartile aisc profile", "strong free cash flow forecast from existing operations", "intend", "plan", "schedule", "spend", "guidance", "outlook", "catalyst", "potential", "seek", "targets", "strategy", "superior", or "project" or the negative of these words or other variations on these words or comparable terminology, with such forward-looking statements found throughout this presentation including, without limitation slides entitled "Key Project Notes". Forward-looking statements are necessarily based upon a number of estimates and assumptions, including material assumptions considered reasonable by the Company as at the date of this presentation in light of Management's experience and perception of current conditions and expected developments, that, while considered reasonable by management, are inherently subject to significant business, economic and competitive uncertainties and contingencies. Many of these uncertainties and contingencies can affect the Company's actual results and could cause actual results to differ materially from those expressed or implied in any forward-looking statements made by, or on behalf of, the Company. Readers are cautioned that forward-looking statements are not guarantees of future performance and undue reliance must not be placed upon forward-looking statements. The Company cautions the reader that reliance on such forward-looking statements involve risks, uncertainties and other factors that may cause the actual financial results. performance or achievements of IAMGOLD to be materially different from the Company's estimated future results, performance or achievements expressed or implied by those forward-looking statements, and the forward-looking statements are not guarantees of future performance. These risks, uncertainties and other factors include, but are not limited to, changes in the global prices for gold, copper, silver or certain other commodities (such as diesel and electricity); changes in the U.S. dollar and other currency exchange rates, interest rates or gold lease rates; risks arising from holding derivative instruments; the level of liquidity and capital resources; access to capital markets, and financing; mining tax regimes; ability to successfully integrate acquired assets; legislative, political or economic developments in the jurisdictions in which the Company carries on business: operating or technical difficulties in connection with mining or development activities including geotechnical difficulties and seismicity: laws and regulations governing the protection of the environment; employee relations; availability and increasing costs associated with mining inputs and labour: negotiations with respect to new, reasonable collective labour agreements may not be successful which could lead to a strike or work stoppage in the future, and any such strike or work stoppage could have a material adverse effect on the Company's earnings and financial condition; risks and uncertainties in relation to the COVID-19 pandemic, the speculative nature of exploration and development, including the risks of diminishing quantities or grades of reserves; adverse changes in the Company's credit rating; contests over title to properties, particularly title to undeveloped properties; the ability to deliver gold as required under forward gold sale arrangements; the rights of counterparties to terminate forward gold sale arrangements in certain circumstances. any collar transaction entered into in conjunction with a forward gold sale arrangement, such as the collar entered into in conjunction with the gold sold forward in January of 2019; and the risks involved in the exploration, development and mining business, including among other things, without limitation, failure to meet expected, estimated or planned gold production, unexpected increases in capital expenditures and exploration expenditures, failures of pit walls, failures of tailings dams, variation in the mineral content within the material identified as Mineral Resources and Mineral Reserves from that predicted, changes in development, construction schedule or mining plans due to changes in logistical, technical or other factors including, but not limited to, throughput, recovery rates, grade reconciliation, strip ratio, the possibility that future exploration results will not be consistent with the Company's expectations and other risks disclosed in IAMGOLD's most recent Form 40-F/Annual Information Form ("AIF") on file with the United States Securities and Exchange Commission and Canadian securities regulatory authorities. The Company is also subject to litigation and legal and political risks. With respect to development projects, IAMGOLD's ability to sustain or increase its present levels of gold production is dependent in part on the success of its projects. Risks and unknowns inherent in all projects include the inaccuracy of estimated reserves and resources, metallurgical recoveries, capital and operating costs of such projects, and the future prices for the relevant minerals. Development projects have no operating history upon which to base estimates of future cash flows. The capital expenditures and time required to develop new mines or other projects are considerable, and changes in costs or construction schedules can affect project economics. Actual costs and economic returns may differ materially from IAMGOLD's estimates or IAMGOLD could fail to obtain the governmental approvals necessary for the operation of a project; in either case, the project may not proceed, either on its original timing or at all.

This presentation includes certain non-IFRS measures such as life of mine total cash costs and life of mine average AISC. These measures are not defined under IFRS and should not be considered in isolation. The Company believes that these measures, together with other measures determined in accordance with IFRS, provide investors with an improved ability to evaluate the project. The inclusion of these measures is meant to provide additional information and should not be used as a substitute for performance measures prepared in accordance with IFRS. These measures are not necessarily standard and therefore may not be comparable to other issuers. For a reconciliation of these measures to the most directly comparable financial information reported in the consolidated financial statements prepared in accordance with IFRS and for an explanation of how management uses these measures, see "Non-GAAP Performance Measures" in the MD&A filed on SEDAR at www.sedar.com.

For a more comprehensive discussion of the risks faced by the Company, and which may cause the actual financial results, performance or achievements of IAMGOLD to be materially different from the company's estimated future results, performance or achievements expressed or implied by forward-looking information or forward-looking statements, please refer to the Company's latest AIF, filed with Canadian securities regulatory authorities at www.sedar.com, and filed under Form 40-F with the United States Securities Exchange Commission at www.sec.gov/edgar.shtml. The risks described in the AIF (filed and viewable on www.sedar.com and www.sec.gov/edgar.shtml, and available upon request from the Company) are hereby incorporated by reference into this presentation.

Any forward-looking statement speaks only as of the date on which it is made and, except as may be required by applicable securities laws, the Company disclaims any intention or obligation to update or revise any forward-looking statements whether as a result of new information, future events or otherwise.

All amounts in this presentation are expressed in U.S. dollars except as otherwise noted.

## **Technical Information and Qualified Persons**

The mineral resource estimates contained in this news release have been prepared in accordance with National Instrument 43-101 Standards of Disclosure for Mineral Projects ("NI 43-101"). The Qualified Person ("QP") responsible for the review and approval of all year-end mineral resource and reserve estimates for IAMGOLD contained herein is Lise Chenard, Eng., Director, Mining Geology. Lise has worked in the mining industry for more than 35 years, mainly in operations, project development and consulting. She joined IAMGOLD in April 2013 and acquired her knowledge of the Company's operations and projects through site visits, information reviews and ongoing communication and oversight of mine site technical service teams or consultants responsible for resource and reserve modeling and estimation. She is considered a QP for the purposes of NI 43-101 with respect to the mineralization being reported on. The technical information has been included herein with the consent and prior review of the above noted QP. The QP has verified the data disclosed, and data underlying the information or opinions contained herein.

Côté: The 2018 Côté Gold FS was prepared by both Wood and IAMGOLD QPs (as defined under NI 43-101). Wood QPs are independent of IAMGOLD. The affiliation and areas of responsibility for each QP involved in preparing the 2018 Côté Gold FS, upon which the technical report will be based, can be found in our November 1, 2018 News Release.

Boto: The initial FS and subsequent optimization studies were completed by IAMGOLD and Lycopodium and incorporates the work of IAMGOLD, Lycopodium and Specialist Consultants QPs (as defined under NI 43-101). QPs are independent of IAMGOLD and have reviewed and approved this presentation. The areas of responsibility for each QP involved in preparing the FS, upon which the technical report will be based, can be found in our January 13, 2020 News Release.

Westwood: The Mineral Resource and Reserve estimates contained in this presentation have been prepared in accordance with NI 43-101. The "Qualified Person" responsible for the resource estimate contained herein is Mr. Donald Trudel, P.Geo., senior geologist, Westwood Mine. The "Qualified Person" responsible for the underground reserve estimate contained herein is Mr. Mauril Gauthier, P.Eng., senior mine engineer. The "Qualified Person" responsible for the open pit reserve estimate contained herein is Mr. Mauril Gauthier, P.Eng., senior mine engineer. The "Qualified Person" responsible for the open pit reserve estimate contained herein is Mr. Philippe Chabot, P.Eng., Director mining, Technical services at Longueuil. The "Qualified Person" responsible for the information concerning exploration sites is Marie-France Bugnon, P. Geo., General Manager Exploration. The information in this presentation was approved by Daniel Vallieres, Vice President, Operations Services for IAMGOLD.

Drilling results in this presentation have been prepared in accordance with NI 43-101 Standards of Disclosure for Mineral Projects. The sampling of, and assay data from, drill core is monitored through the implementation of a quality assurance - quality control ("QA-QC") program designed to follow industry best practice. The QP responsible for the supervision of the preparation, verification, and review of these results is Craig MacDougall, P.Geo., Senior Vice President, Exploration for IAMGOLD. Mr. MacDougall is a QP as defined by NI 43-101.

For readers to fully understand the information in this presentation, they should read the relevant Technical Report in their entirety, including all qualifications, assumptions and exclusions that relate to the information set out in the Technical Report which qualifies the technical information contained in the Technical Report. The Technical Report is intended to be read as a whole, and sections should not be read or relied upon out of context. The Technical Report describes the Mineral Resource and Mineral Reserve estimation methodologies and the assumptions used, and to which those estimates are subject. INV Metals' AIF includes details of certain risk factors that could materially affect the potential development of the Mineral Resources and Mineral Reserves and should be considered carefully. A discussion of these and other factors is contained in "Risk Factors" and elsewhere in the Company's AIF, which was filed on SEDAR on February 19, 2020.

Exploration Target Potential: The potential quantity and grade of the exploration targets referred to are conceptual in nature and insufficient exploration work has been completed to define a mineral resource. The property will require significant future exploration to advance to a resource stage and there can be no certainty that the exploration target will result in a mineral resource being delineated. The exploration targets are consistent with similar deposits in the area, deposit models or derived from initial drilling results.

#### Cautionary Note to Investors Concerning Estimates of Measured and Indicated Resources

This presentation uses the term "indicated resources". We advise investors that while that term is recognized and required by Canadian regulations, the United States Securities and Exchange Commission (the "SEC") does not recognize them. Investors are cautioned not to assume that any part or all of mineral deposits in these categories will ever be converted into reserves.

#### Cautionary Note to Investors Concerning Estimates of Inferred Resources

This presentation also uses the term "inferred resources". We advise investors that while this term is recognized and required by Canadian regulations, the SEC does not recognize it. "Inferred resources" have a great amount of uncertainty as to their existence and great uncertainty as to their economic and legal feasibility. It cannot be assumed that all or any part of an inferred mineral resource will ever be upgraded to a higher category. Under Canadian rules, estimates of inferred mineral resources may not form the basis of feasibility or pre-feasibility studies, except in rare cases. Investors are cautioned not to assume that part or all of an inferred resource exists, or is economically or legally mineable.

## IAMGOLD – Operating from a Position of Strength



## Adapting to Our New Normal: COVID-19 Response

Zero Harm© is our commitment to continually strive to reach the highest standards in human health, minimize our impact on the environment, and work co-operatively with our host communities.

### • COVID-19 in Q2/2020:

- Essakane shift rotation enabled following lift of administrative quarantine
- Westwood back online mid-April following Quebec's COVID-19 Care & Maintenance directive
- Rosebel cases on site following regional (Brazil) outbreaks, largely resolved by late July

### • Additional Health & Safety measures:

- Use of drones equipped with loudspeakers at Essakane to educate and support compliance
- Additional camp quarters and enhanced protocols
- Consideration of COVID protocols in planning Côté construction

### • Community support and engagement:

- Female Essakane employees made an in-kind donation to vulnerable communities near Ouagadougou
- Local entrepreneurs supply protective masks to Rosebel

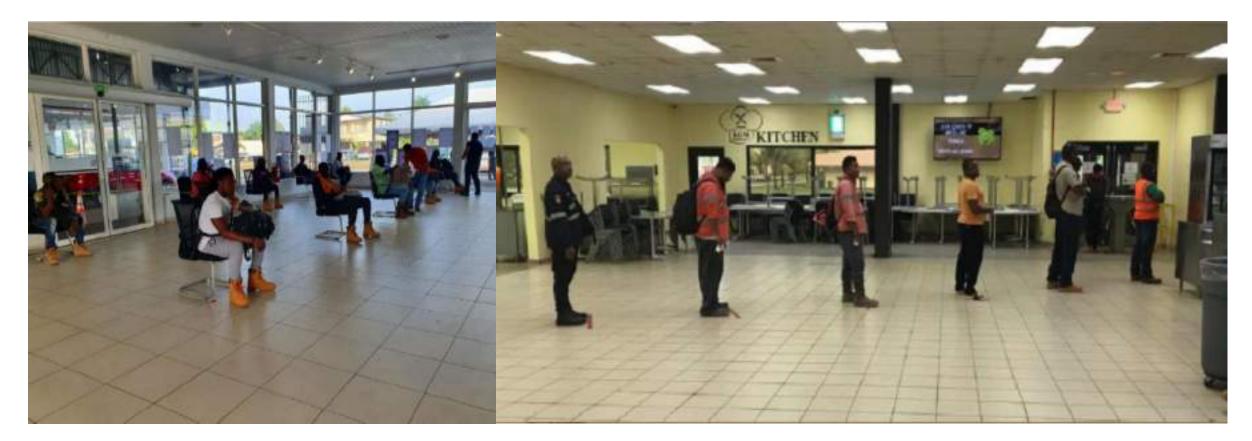
## COVID-19 Measures – Essakane



Frequent cleaning and disinfection

**Convenient handwashing stations** 

## COVID-19 Measures – Rosebel



Bus pick up point incorporates social distancing and reduced numbers in each shuttle.

Kitchen facilities - line ups incorporate social distancing, while lunch times are staggered.

## COVID-19 Measures – Westwood



Successful first attempt to bring workers underground under new protocol, including maintaining personal distance, reducing the number of people in the cage and increasing cage runs.

Supervisors' booths show integration of dividers and protective screens. Markers on floor indicate flow of movement to support social distancing.

# Environmental, Social and Governance (ESG)





### **Recent highlights:**

- **Donations to local communities** in response to the global COVID-19 crisis:
  - Cleaning equipment and supplies (hand-washing stands, hand-sanitizing gel)
  - Protective medical equipment (masks, gloves, etc.)
  - Life support equipment (ventilators, hospital beds)

Fore more information, see our Sustainability report at https://www.iamgold.com

## **Creating Superior Shareholder Value**

#### **Reinforcing the model**

- Manage operating costs to maintain positive cash flow;
- Capital expenditures reflect value-adding initiatives.

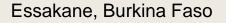
#### **Operational improvements** at our current sites:

- Optimization of Essakane mill, CIL/HL in series;
- Saramacca ramp-up and optimization;
- Redesign of Westwood.

#### **Disciplined approach** to realizing value:

- Advancement of Westwood;
- Ramp up of Saramacca;
- Issued Nelligan Initial Resource Estimate;
- Received exploitation concession at Boto (Dec 2019);
- Construction of Côté.





#### Rosebel, Suriname

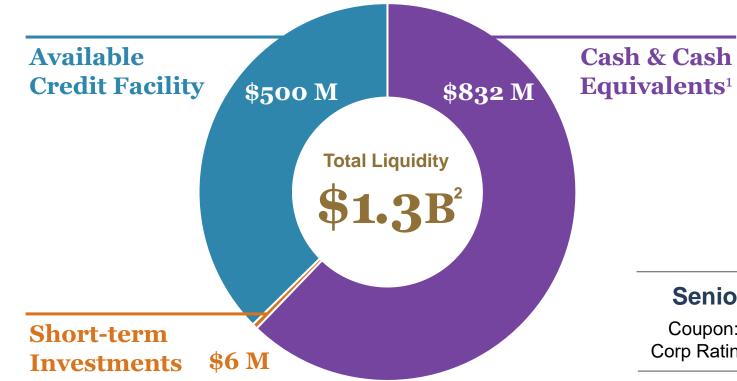




Westwood, Canada

## Maintaining a Strong Balance Sheet

### LIQUIDITY WELL ABOVE \$1 BILLION



### **Senior Notes Outstanding**

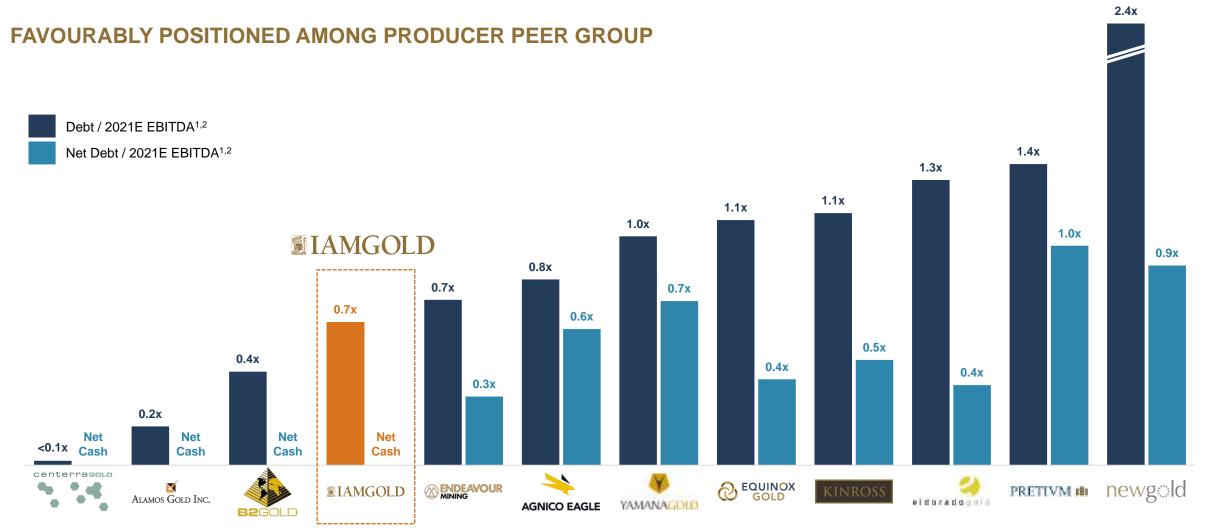
Coupon: 7%; Maturity: April 15, 2025 Corp Rating: B1 (Moody's) and B+ (S&P)



Excludes restricted cash of \$28 million.
 As at June 30, 2020.



## Leader Among Peers: Leverage and Liquidity



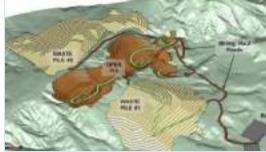
Source: S&P Capital IQ and company disclosures. Market data as at August 31, 2020.

1 Total debt includes leases, based on most recently disclosed publicly available financial information.

2 EBITDA based on average broker consensus estimates.

## Ensuring a Robust Pipeline

### **FUTURE PRODUCTION AND GROWTH OPPORTUNITIES**



Saramacca, Suriname



Mill Optimization, Burkina Faso



Côté Gold Project, Ontario

#### **GROWTH OPPORTUNITIES**

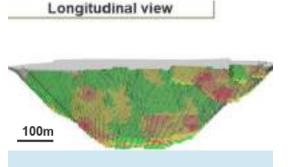
- Gosselin (Côté), Ontario
- Monster Lake, Quebec
- Fayolle, Quebec
- Rouyn, Quebec
- Karita, Guinea
- Pitangui, Brazil



Boto Gold Project, Senegal

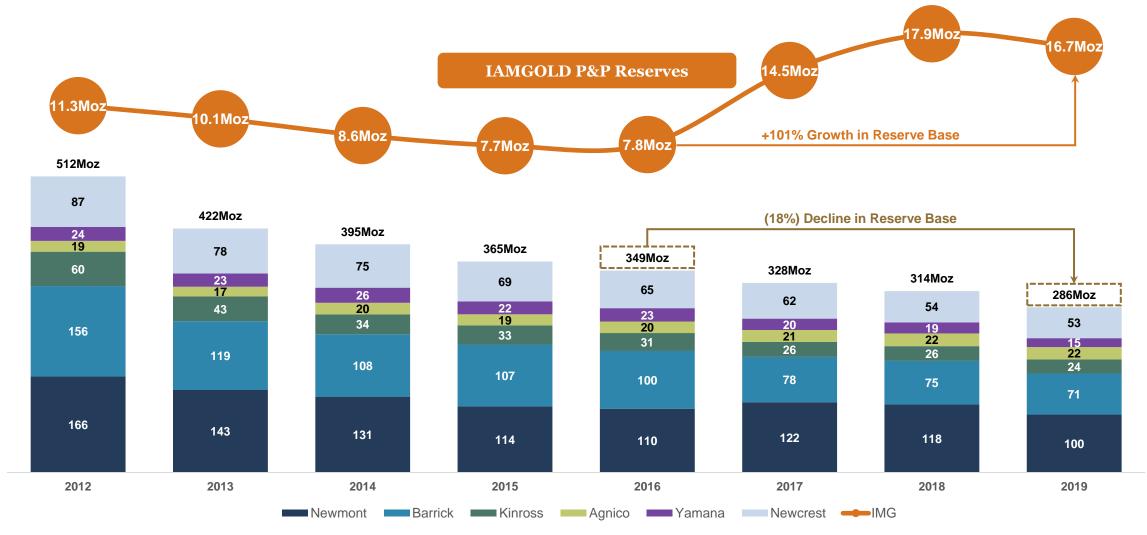


Diakha-Siribaya, Mali



Nelligan Gold Project, Quebec

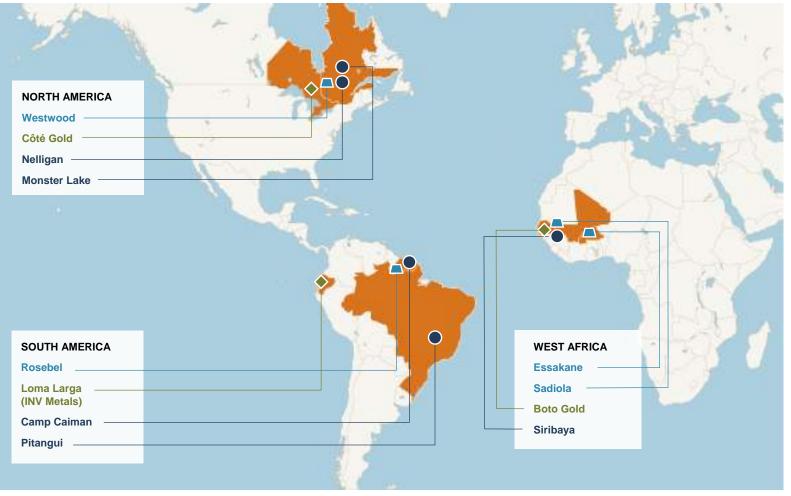
## Industry Leading Reserve Growth



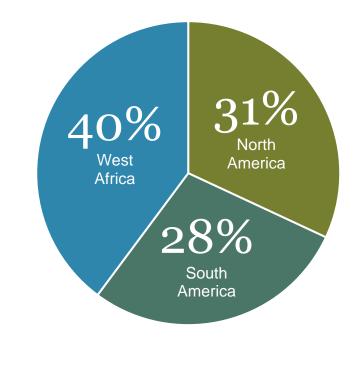
Source: Company filings. Reserves are presented on an attributable basis. Newmont (Goldcorp) and Barrick (Randgold) pre-merger data is presented on a consolidated basis. 1 IAMGOLD Reserves pre-2017 do not include reduction as part of 2017 JV agreement with SMM (30% or 1.8Moz).

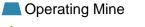
# Diversifying our Portfolio

#### MAP OF OPERATING, DEVELOPMENT AND EXPLORATION PROJECTS



#### ATTRIBUTABLE MEASURED AND INDICATED RESOURCES<sup>1</sup>





Development Project

Advanced Exploration

1 Mineral resources as at December 31, 2019.

## Catalysts – 2020 Sets Up Improved Profile for 2021

### 2020

- Westwood NI 43-101
- Côté Go-ahead
- Saramacca Full Production
- Essakane CIL Plant Optimization
- De-risking of Boto with investment in local infrastructure
- Resource Delineation (Nelligan, Fayolle, Rouyn, Gosselin, Karita)

### 2021\*

- Westwood Expands Production
- Rosebel Ramp with Saramacca
- Essakane Optimized Mill
- Advancing Growth Projects
  - Côté Major Earthworks
  - Boto De-risk
- Gosselin targeting maiden resource

# Leveraging Existing Asset Base

Photo: Wärtsilä

## Rosebel Gold Mine, Suriname

CATERPILLAR

204

## Rosebel – Overview

#### **OVERVIEW**

#### **KEY NOTES**

- Gross Rosebel Concession: 95% IAMGOLD, 5% Government of Suriname
  - UJV 70% IAMGOLD, 30% Staatsolie
- Mining<br/>Method• Conventional open pit<br/>methodsProduction<br/>Status• Began commercial<br/>production in 2004LOM• To 2033, with Saramacca<br/>Source: NI 43-101 (Q3/2018)2020<br/>Guidance• 210 230 koz<br/>\$50M sustaining capex
  - \$40M non-sustaining capex

#### **Reserves & Resources**

 Rosebel's reserves & resources extends mine life to 2033 including Saramacca

#### Saramacca Development

- ✓ First ore delivered October 31, 2019
- Road connection established in Q1'20
- ✓ Online H2'20
- Pit optimization and underground being studied

## Consolidating Prospective Land Packages

 Secured exploration rights to the Brokolonko property, on strike with Saramacca



Brokopondo district in north-eastern Suriname

## Saramacca Construction Update



Mindrinetti Bridge – Complete

### Infrastructure – In Progress



## Essakane Gold Mine, Burkina Faso

## Essakane – Overview

#### **OVERVIEW**

Dwnership	<ul> <li>90% IAMGOLD, 10%</li> <li>Government of Burkina Faso</li> </ul>
Mining Method	<ul> <li>Conventional drill, blast, load and haul surface mining method</li> </ul>
Production Status	<ul> <li>Began commercial production in July 2010</li> </ul>
	<ul> <li>Plant expansion was completed on time and under budget at the end of 2013</li> </ul>
	<ul> <li>Expanded plant nameplate capacity on 100% hard rock from 10.8 Mtpa to 11.7 Mtpa</li> </ul>
	<ul> <li>Falagountou satellite deposit mining commenced in 2015</li> </ul>
OM	• CIL to 2026
	• HL 2027-2031
	Source: NI 43-101 (Q4/2019)
2020	• 350 – 370 koz
Guidance	<ul> <li>\$40M sustaining capex</li> </ul>
	<ul> <li>\$65M non-sustaining capex</li> </ul>

1 Refer to IAMGOLD news release dated February 18, 2020. 2 Refer to IAMGOLD news release dated November 6, 2019.

### IAMGOLD

#### **KEY NOTES**

#### CIL (carbon-in-leach) Debottlenecking

- Improve throughput and gravity recovery, \$9M capex
- ~10% Increase in CIL Mill throughput on hard rock 2020+

#### Falagountou & Satellite Prospects

- Growing 4 satellite prospects within 10–15 km of mill
- Gossey initial resource<sup>1</sup>, comprising 291 koz Indicated and 85 koz Inferred

#### Heap Leaching<sup>2</sup>

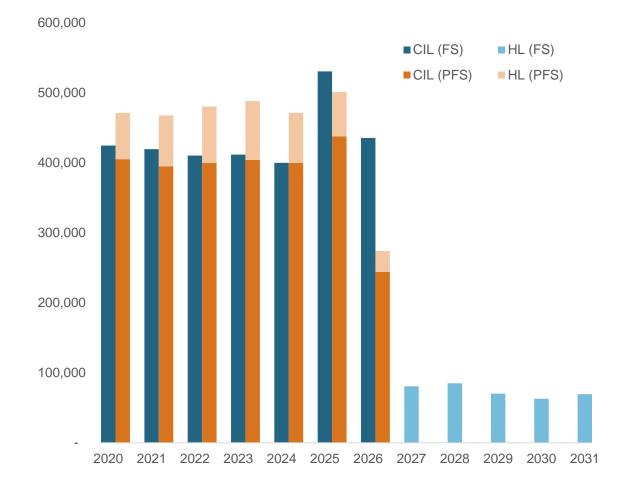
- Heap Leach after CIL
- Will exploit existing CIL crushing circuit requiring less capital
- Initial capex \$115M (incl. \$9M CIL optimization)



North-eastern Burkina Faso, West Africa

# CIL/HL Feasibility Study Highlights

### **PRODUCTION PROFILE**



1 Refer to IAMGOLD news release dated November 6, 2019.

#### HIGHLIGHTS

100% Basis <sup>1</sup>	PFS	FS
Mining Capacity	70.0 Mtpa	55.0 Mtpa
CIL Milling Capacity (100% hard rock equivalent)	10.8 Mtpa	11.7 Mtpa
HL Processing Capacity	10.0 Mtpa	8.5 Mtpa
HL Tonnage	61.9 Mt	43.1 Mt
LOM Average Annual Gold Production (CIL)	416k oz (2020-2026)	433k oz (2020-2026)
LOM Average Annual Gold Production (HL)	72k oz (2020-2026)	73.6k oz (2027-2031)
LOM Average Recovery Rate (CIL / HL)	92.1% / 55%	92.1% / 67%
Mine Life	8.5 years	12.0 years
LOM Average Direct Cash Costs	\$707/oz	\$778/oz
LOM Average AISC	\$946/oz	\$949/oz
After-tax NPV@6%		\$874 M
Average diluted grade (CIL / HL)	1.17 g/t Au / 0.43 g/t Au	1.24 g/t Au / 0.40 g/t Au
Initial Capital Expenditure (+20% / -15%)	\$155 M	\$115 M (2025-2026)

## Westwood Gold Mine, Canada

## **IAMGOLD**

200 10 100

## Westwood – Overview

### **OVERVIEW**

Ownership	• 100% IAMGOLD
Mining Method	Underground
Production Status	<ul> <li>Began commercial production in July 2014</li> </ul>
LOM	• To 2033
2020 Guidance	<ul> <li>85 – 100 koz</li> <li>\$25M sustaining capex</li> <li>\$18M non-sustaining capex</li> </ul>
	wrownon sustaining caper

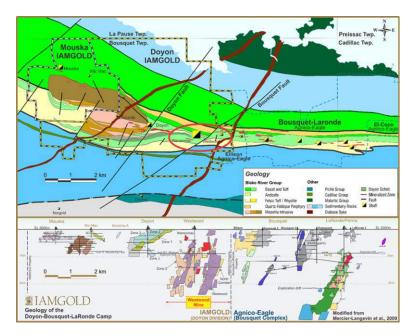
#### **KEY NOTES**

#### **Progressing Development**

- Targeting safe, profitable, long life mine
- Ramp-up production and cost guidance issued<sup>1</sup>
- NI 43-101 Study delivered

#### Strategic Review Study

- Geotechnical management plan implemented
- Improved micro-seismic system
- Improved ground control packages



#### Northwestern Québec

- A Prolific Gold Mining Camp



# Westwood – "Hub-and-Spoke" Model

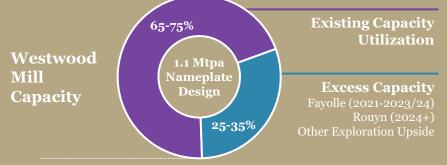
### ATTRACTIVE DISTRICT EXPLORATION POTENTIAL<sup>1</sup> THAT COULD SUPPLEMENT EXCESS MILL CAPACITY

## ROUYN GOLD PROJECT (UG)

OPTION TO ACQUIRE 100% FROM YORBEAU RESOURCES

- 4 km south of Rouyn-Noranda and ~40 km west from Westwood
- Excellent access to infrastructure & skilled mining personnel
- Contains 4 known gold deposits on a 2,700 hectare property covering a 12 km stretch of the prolific Cadillac-Larder Lake Break
- Exploration Target Potential<sup>1</sup> of 400-600koz at 6-8 g/t Au at underground Lac Gamble zone
- Anticipated 3-4 year permitting timeline<sup>1</sup>
- Recent Lac Gamble drill highlights<sup>2</sup>:
  - GA20-750: 9.8m grading 27.8g/t
  - GA20-709W2: 9.8m grading 10.4g/t
  - GA19-694: 29.7m grading 9.0g/t
  - (incl.) 11.1m grading 17.5g/t





## **B** FAYOLLE PROPERTY (OP)

100% ACQUIRED FROM MONARCH GOLD IN JUNE 2020

- ~35 km northeast of Rouyn-Noranda and ~29 km northwest from Westwood
- Consists of 39 mineral claims covering an area of 1,373 hectares (14 km<sup>2</sup>)
- Excellent potential<sup>1</sup> to provide supplemental feed following depletion of Grand Duc in mid-2021
- Resource estimate work ongoing with focus on high-grade near-surface mineralization
- Historical 2019 drill highlights<sup>3</sup>:
  - FA19-103: 6.1m grading 8.37g/t
  - FA19-107: 2.7m grading 50.94g/t
  - FA19-108: 3.0m grading 37.97g/t
  - FA19-109: 4.0m grading 15.79g/t

### **IAMGOLD**

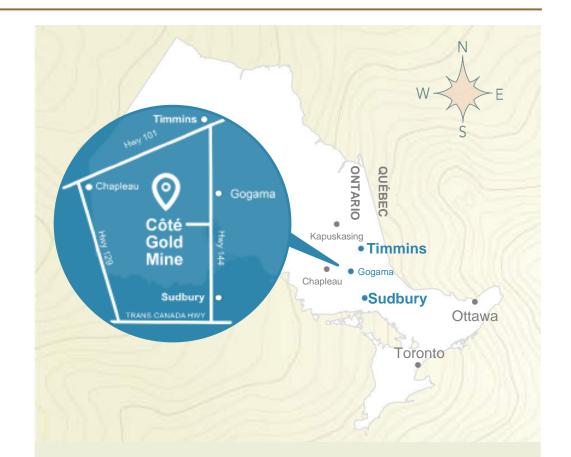
1. Forward-looking statement. Please refer to the Cautionary Statement. 2. See IAMGOLD press releases dated May 13, 2020 and Jun 12, 2019. 3. See Monarch Gold Corp. press release dated Sep 5, 2019 (these drill results have not been verified by IAMGOLD and should not be relied on).



# Transformational Value in Canada

### CÔTÉ GOLD – HIGHLIGHTS

- NPV5% of \$2.0B and IRR of 22.4% at US\$1,700 / oz gold<sup>1,2</sup>
  - NPV5% of \$1.1B and IRR of 15.3% at US\$1,350 / oz gold<sup>1,2</sup>
- Annual gold production 469 koz at \$693 / oz AISC, first 6 years<sup>2</sup>
- 18+ year potential mine life<sup>2</sup>
- 7+ Moz in reserves at \$1,200 / oz gold price<sup>2</sup>
- Risk mitigation technical: +60% detailed engineering complete
- Risk mitigation costs: 55% of capital in firm bids
- Finance through cash flows, balance sheet, credit facility
- Key permits and approvals in hand:
  - Federal Fisheries Act: Sec. 35, Sec. 36 (Schedule 2)
  - Environment Assessment, Closure Plan, Leave to Construct (powerline).
- Strong stakeholder relationships:
  - Sumitomo Metal Mining Joint Venture Partner
  - Indigenous and northern communities
- District Potential: Gosselin and Young Shannon
  - Gosselin & Young-Shannon discoveries, <2km from Côté pit
  - 540 square km exploration land package
  - Exploration Target Potential<sup>2</sup>: 3 to 5 million ounces grading 0.7 to 1.2 g/t Au



- Ownership: 92.5% JV (70:30 IAMGOLD/SMM); 7.5% 3<sup>rd</sup> party
- Mining friendly jurisdiction near Gogama, ON, Canada
  - 130 km SW of Timmins, and 200 km NW of Sudbury.
- Skilled local labour pool.
- Close to infrastructure:
  - 6km west of Highway 144.
  - Close to two main rail lines
  - Existing power supply 45 km from site

## **Key Project Metrics**

#### **PROJECT HIGHLIGHTS**<sup>1,3</sup>

(100% basis, average LOM)	FS Extended Case @ \$1,250 / oz	Go-forward Update @ \$1,350 / oz	Go-forward Update @ \$1,700 / oz
Mine Life	18 years		
Open Pit Mining	70 Mtpa		
Mill Capacity	13.1 Mtpa (36,000 tpd)		
Strip Ratio (w:o)	2.6 : 1	2.7 : 1	2.7 : 1
Gold Head Grade	0.97 g/t	0.96 g/t	0.96 g/t
Gold Recovery	91.8%	91.8%	91.8%
Recovered Gold	6.69 Moz	6.61 Moz	6.61 Moz
Annual Production	372 kozpa	367 kozpa	367 kozpa
Total Cash Costs	\$606/oz	\$600/oz	\$663/oz
AISC	\$703/oz	\$771/oz	\$835/oz
Initial Capex	\$1.15B	\$1.30B	\$1.30B
Sustaining Capex	\$0.59B	\$1.07B	\$1.07B
After-Tax NPV <sup>5%</sup>	\$0.9B	\$1.1B	\$2.0B
After-Tax IRR	15.4%	15.3%	22.4%

# <sup>C\$</sup> 10B\*

In estimated economic activity during the mine's operations



In wages forecast through direct and indirect job creation



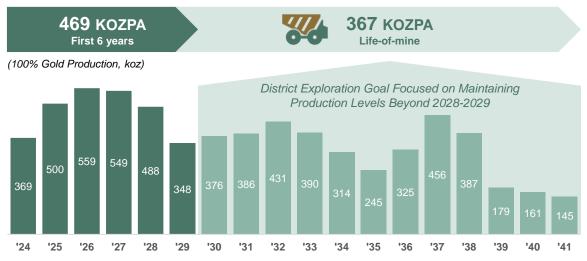
Full time, well paying jobs anticipated during operations and over 1,000 local construction jobs



IAMGOLD will be working closely with Indigenous and Northern communities to build and operate the project

\* Figures referenced (C\$10B in estimated economic activity during the mine's operations and C\$5B in wages) from independent report conducted by RIAS July 13, 2018.

#### **MEANINGFUL SCALE & MINE LIFE**<sup>2,3</sup>



**IAMGOLD** 

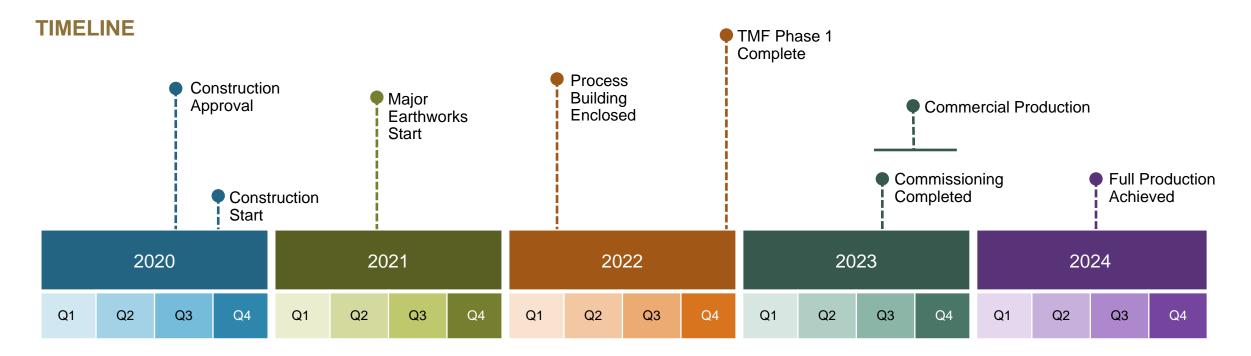
1. Refer to IAMGOLD news release dated November 1, 2018 and July 21, 2020. 2. Production profile based on June 2020 update. 3. Forward-looking statement. Please refer to the Cautionary Statement.

## Project Timeline – Key Milestones

### **EXECUTION PLAN**

•

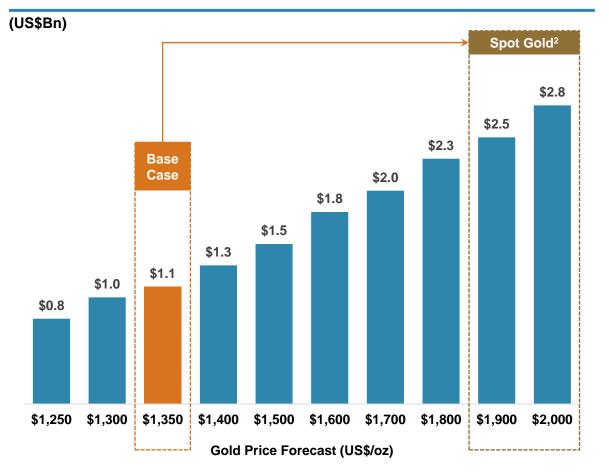
- Construction start at Côté in Q3 2020 with preparatory work over summer 2020
  - fish salvage, construction camp preparation and road access development
  - activities ramp up into Q4 2020
- Expected go-forward capital obligation \$875 \$925 million (70% basis, assuming leasing)<sup>3</sup>, expended as follows:
  - 2020: 10% or \$77 million 2021: 45% 2022: 35% 2023: 10%.



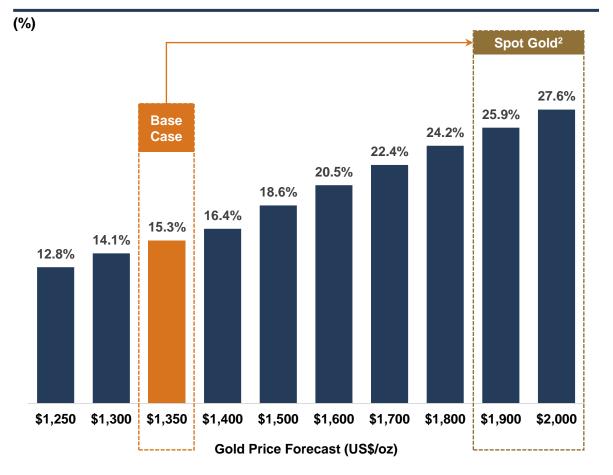
## Sensitivity to Gold Price – Project Economics

### SIGNIFICANT LEVERAGE TO THE GOLD PRICE

After-Tax Net Present Value (NPV<sup>5%</sup>) – 100% Basis<sup>1</sup>



#### After-Tax Internal Rate of Return (IRR) – 100% Basis<sup>1</sup>



### **IAMGOLD**

1. 100% attributable basis, after-tax, including equipment financing.
 2. As at August 31, 2020 spot gold price of ~US\$1,970/oz.

## Côté Gold – Site Preparation



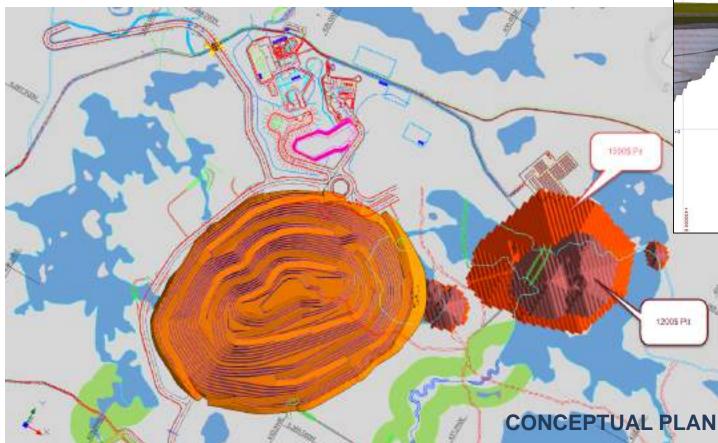
**CHESTER CAMP – 264 MAN CAMP** 

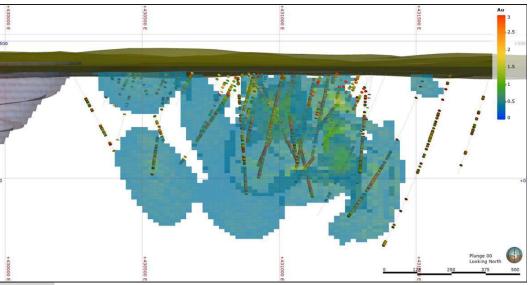
**TREE CLEARING – 456 HECTARES COMPLETED** 



## **Development and Exploration Projects**

## Exploration Potential at Côté gosselin, young-shannon 1.5 km northeast of côté





#### **Gosselin Drill Hole Highlights<sup>1</sup>**

- GOS19-17: 342.5 metres grading 0.98 g/t Au
  - includes: 225.0 metres grading 1.34 g/t Au
- GOS19-24: 412.0 metres grading 1.28 g/t Au
  - includes: 221.4 metres grading 1.47 g/t Au

## **Exploration Target Potential\***: 3 to 5 million ounces grading @ 0.7 to 1.2 g/t Au



## Boto Gold – High Margin Investment in Prospective District

**RESERVE AND RESOURCE<sup>1</sup>** 

#### **OVERVIEW**

Location	Senegal, West Africa
Ownership	90% IAMGOLD / 10% Gov't of Senegal
Highlights	<ul> <li>Along same trend as B2Gold's Fekola Mine in Mali</li> </ul>
	<ul> <li>Mining permit received December 23, 2019 for an initial period of 20 years<sup>1</sup></li> </ul>

	<b>Tonnes</b> (000)	Grade (g/t)	Contained Ounces (000 Au)
Probable Reserves	29,040	1.7	1,593
Measured & Indicated *	40,567	1.6	2,033
Inferred	8,196	1.8	469

\* Inclusive of Reserves

(100% Basis)



1 Refer to news release dated February 18, 2020.

### **IAMGOLD**

### **OPTIMIZATION STUDY HIGHLIGHTS<sup>1</sup>**

#### (100% Basis)

Mining: open pit	Mine Capacity: 38 Mtpa
<b>Process:</b> crush, grind, gravity, leach, CIP (hard rock equivalent)	Mill Capacity: 2.7 Mtpa (HR equivalent)
LOM Average Annual Gold Production	130,000 oz
Average Annual Gold Production (years 1-6)	160,000 oz
LOM Average Recovery Rate	89.4%
Mine Life	11 years
LOM Average Total Cash Costs	\$778/oz
LOM Average AISC	\$842/oz
Average Grade	1.71 g/t Au
Average LOM Strip Ratio	7.5 : 1
Estimated capital expenditure	
Initial Capital	\$271 million
Sustaining Capital	\$68 million
Investment metrics	
Gold Price Assumption	\$1,350/oz
After-tax NPV (6%)	\$219 million
After-tax IRR	22.6%
Payback Period	3.2 years

#### 35

## Bambouk District: Boto – Karita – Diakha-Siribaya

### **BOTO GOLD PROJECT, SENEGAL**

- Announced the receipt of the exploitation permit for an initial period of 20 years
- Optimization Study<sup>1</sup> completed in 2019 confirms robust project economics on a standalone basis:

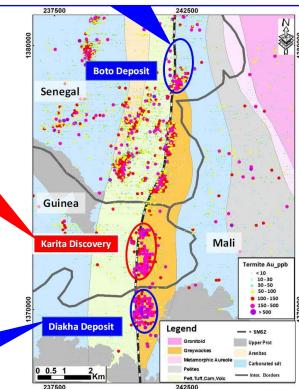
Gold Price (US\$/oz)	After-tax NPV 6% <sup>1</sup> (US\$M)	After-tax IRR <sup>1</sup> (%)
\$2,000	\$732	55%
\$1,800	\$572	45%
\$1,500	\$329	30%
\$1,350	\$219	23%
\$1,250	\$151	18%

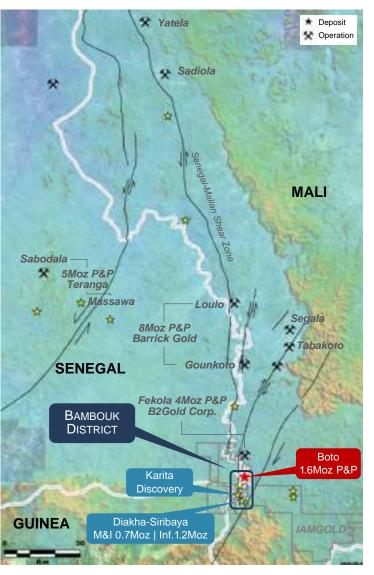
#### **KARITA GOLD PROJECT, GUINEA**

 Reported results from 2019 drilling program<sup>3</sup>, comprising 16 reverse circulation (RC) drill holes totaling 1,839 metres. Highlights included: KRC19-006: 29.0 m grading 2.96 g/t Au KRC19-009: 16.0 m grading 3.17 g/t Au KRC19-011: 21.0 m grading 9.01 g/t Au

#### **DIAKHA-SIRIBAYA GOLD PROJECT, MALI**

 Resource ounces increased by 57%<sup>2</sup> with a significant conversion to indicated ounces.
 Converted >700 koz to Indicated category





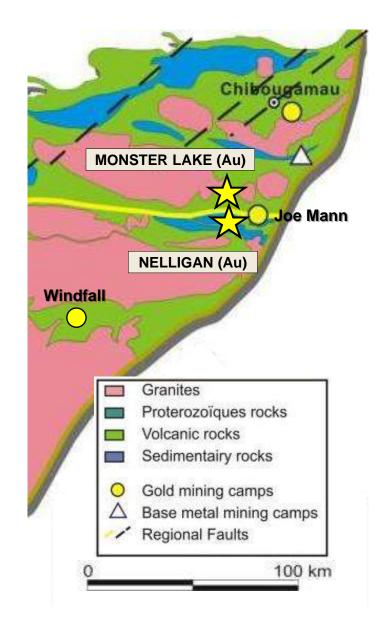
## Monster Lake & Nelligan

#### **NELLIGAN (75% JV INTEREST)**

- 15 kilometres south of Monster Lake
- Exercised option to increase undivided interest to 75% (from 51%), following completion of NI 43-101 Technical Report
- Completed initial resource estimate<sup>1</sup>, comprising approximately 97 million tonnes grading 1.02 g/t Au for 3.2 million ounces, on a 100% basis
- Awarded AEMQ Discovery of the Year
- Recent drill results<sup>2</sup>:
  - 27.0 metres grading 2.86 g/t Au
  - 25.1 metres grading 1.87 g/t Au
  - 10.5 metres grading 10.5 g/t Au
    - including 1.5 metres grading 69.1 g/t Au

#### **MONSTER LAKE (75% JV INTEREST)**

 Hosts an inferred resource<sup>1</sup> of 1.1 million tonnes grading 12.1 grams of gold per tonne for 433 thousand ounces, on a 100% basis.



# Re-seeding the Pipeline



# Geographically Balanced, Lower Cost, Operational Flexibility

### **GOALS**:

- Lower consolidated costs / increase margins
- Increase gold production
- Increase operational flexibility
- Enhance geographical diversity of production
- Return to shareholders



#### **STRATEGIC FOCUS:**

- Achieve self-funding at each operating site
- Sequence development of organic growth projects
  - Commence construction of Côté
  - Continue de-risking of Boto
- Advance district exploration targets
  - Gosselin
  - Karita, Diakha-Siribaya
  - Nelligan/Monster Lake
  - Saramacca-Brokolonko Trend
  - Essakane regional
  - Westwood 'hub & spokes' model

## IAMGOLD – Building a Cash Flow Pipeline

**IAMGOLD** 

OUR VISION IS TO BE THE GLOBAL LEADER IN GENERATING SUPERIOR VALUE FOR OUR STAKEHOLDERS THROUGH ACCOUNTABLE MINING.

<b>CREATING</b> Superior stakeholder value	DIVERSIFYING our portfolio	MAINTAINING a strong balance sheet	ENSURING a robust pipeline
<ul> <li>Operational improvements;</li> <li>Disciplined approach to realizing the value of our portfolio.</li> </ul>	<ul> <li>Regional diversity: Africa, North America, South America.</li> </ul>	<ul> <li>To withstand gold price volatility.</li> </ul>	<ul> <li>Exploration and development of projects with proven team.</li> </ul>
	Strong ESG practices	IAMGOLD ZERÇÇ HARM   DAÑO   INCIDENT   SCHADE   KGOBALO	

# Appendix

### 2020 Production and Cost Guidance – revised

#### **REFLECTING COVID-19 IMPACTS ON PRODUCTION AND COSTS**

	<b>REVISED GUIDANCE<sup>1</sup></b>	PREVIOUS GUIDANCE <sup>2</sup>
Essakane (000s oz)	350 – 370	350 - 370
Rosebel (000s oz)	210 – 230	250 - 270
Westwood (000s oz)	85 – 100	85 - 100
Total attributable production (000s oz)	645 – 700	685 - 740
Cost of sales <sup>3</sup> (\$/oz)	\$990 – \$1,030	\$955 <b>—</b> \$995
Total cash costs <sup>4,5</sup> (\$/oz)	<b>\$940 – \$980</b>	\$920 — \$960
All-in sustaining costs <sup>4,5</sup> (\$/oz)	\$1,195 – \$1,245	\$1,195 – \$1,245

1. The revised outlook is based on 2020 full year assumptions with an average realized gold price of \$1,675 per ounce, USDCAD exchange rate of 1.36, EURUSD exchange rate of 1.12 and average crude oil price of \$40 per barrel. 2. The previous outlook is based on 2020 full year assumptions with an average realized gold price of \$1,500 per ounce, USDCAD exchange rate of 1.40, EURUSD exchange rate of 1.12 and average crude oil price of \$35 per barrel.

3. Cost of sales, excluding depreciation, is on an attributable ounce sold basis (excluding the non-controlling interest of 10% at Essakane and 5% at Rosebel).

4. This is a non-GAAP measure. Refer to the non-GAAP performance measures section of IAMGOLD's MD&A.

5. Consists of Essakane, Rosebel, and Westwood on an attributable basis.

### 2020 Capex Outlook – revised

		REVISED		VIOUS GUIDANCE		
\$millions	Sustaining <sup>1</sup>	Non- Sustaining <sup>2</sup>	Total <sup>3</sup>	Sustaining <sup>1</sup>	Non- Sustaining <sup>2</sup>	Total <sup>3</sup>
Essakane	\$40	\$65	\$105	\$40	\$80	\$120
Rosebel	\$50	\$40	\$90	\$60	\$55	\$115
Westwood	\$25	\$18	\$43	\$25	\$15	\$40
	\$115	\$123	\$238	\$125	\$150	\$275
Côté Gold	-	\$77	\$77	-	\$45	\$45
Boto Gold	-	\$25	\$25	-	\$25	\$25
<b>Total (±5%)</b> <sup>3,4,5</sup>	\$115	\$225	\$340	\$125	\$220	\$345

1 Sustaining capital includes capitalized stripping of \$5 million for Rosebel (previously \$15 million). 2 Non-sustaining capital includes capitalized stripping of \$50 million for Essakane (previously \$65 million) 2 Non-sustaining capital includes capitalized stripping of \$65 million for Essakane (previously \$80 million) and \$30 million for Rosebel (previously \$35 million). and \$15 million for Rosebel (previously \$30 million).

3 Includes \$16 million of capitalized exploration and evaluation expenditures. Refer to the Exploration section of IAMGOLD's MD&A.

4 Capitalized borrowing costs are not included.

(previously \$20 million).

1 Sustaining capital includes capitalized stripping of \$15 million for Rosebel.

3 Includes \$16 million of capitalized exploration and evaluation expenditures (previously \$11 million). Refer to the Exploration section of IAMGOLD's MD&A.

4 Capitalized borrowing costs are not included.

5 In addition to the above capital expenditures, \$15 million in total principal lease payments are expected 5 In addition to the above capital expenditures, \$20 million in total principal lease payments are expected.

## 2021 Production and Capital Guidance\*under review

#### HIGHER VOLUMES & GRADE AT ROSEBEL + WESTWOOD RAMPS + ESSAKANE PUSHBACKS OPEN UP ORE

	2021 Guidance <sup>1</sup>
Essakane (000s oz)	355 – 385
Rosebel (000s oz)	305 – 335
Westwood (000s oz)	100 – 120
Total attributable production (000s oz)	760 – 840
Capital Expenditures - \$ millions	Total <sup>2</sup>
Total	\$250

1 Guidance is based on 2021 full year assumptions with an average gold price per ounce of \$1,350, average crude oil price per barrel of \$62, U.S. dollar value of the euro of \$1.15, and Canadian dollar value of the U.S. dollar of \$1.30. 2 Capital referenced is only for current operations and does not include development projects.

# Reducing Input Exposure Through Hedging

	2020	2021	2022	2023
Foreign Currency <sup>1</sup>				
Canadian dollar contracts (millions of C\$)	135	252	210	120
Rate range <sup>2</sup> (\$/C\$)	1.30 - 1.40	1.30 – 1.47	1.30 – 1.48	1.30 – 1.46
Hedge ratio	94%	81%	65%	36%
Commodities <sup>1,3</sup>				
Brent oil contracts (barrels) <sup>4</sup>	291	588	520	170
Contract price range (\$/barrel of crude oil)	50 – 65	54 – 65	50 – 65	50 – 65
Hedge ratio	80%	81%	75%	25%
WTI oil contracts (barrels) <sup>4</sup>	243	456	450	348
Contract price range (\$/barrel of crude oil)	43 – 60	46 – 62	45 – 62	47 – 60
Hedge ratio	88%	72%	74%	51%

1 The Company acted on its financial risk mitigation strategies by executing currency hedges and fuel hedges due to favourable market conditions relative to internal planning rates.

2 The Company executed Canadian dollar collar options, which consist of Canadian dollar call and put options within the given range in 2020 through 2023. The Company will recognize a gain from the difference between a lower market price and the Canadian dollar call strike price.

3 The Company executed Brent and WTI collar options, which consist of Brent and WTI put and call options with strike prices within the given range in 2020 through 2023. The Company will incur a loss from the difference between a lower market price and the put strike price. The Company will recognize a gain from the difference between a higher market price and the call strike price. 4 Quantities of barrels are in thousands.

### Reserves & Resources (Year-over-Year)

#### ATTRIBUTABLE CONTAINED GOLD (000S OZ)

As at December 31<sup>st</sup>, 2019

	2019	Change	2018
Proven and Probable Mineral Reserves <sup>1</sup>	16,706	(6%)	17,864
Measured and Indicated Mineral Resources <sup>2,3</sup>	27,164	(2%)	27,850
Inferred Resources	11,965	38%	8,668

- Mineral reserves have been estimated at December 31, 2019 using a gold price of \$1,200 per ounce for the Company's owned and operated mines and development projects.
- Mineral resources have been estimated at December 31, 2019 using a gold price of \$1,500 per ounce for Essakane, Rosebel, and resource-stage projects and \$1,200 per ounce for Westwood.
- Sadiola reserves and resources have been estimated by our joint venture partner using \$1,200 per ounce and \$1,400 per ounce, respectively.

<sup>1</sup> Detail behind the gold price assumptions used to determine reserves and resources can be found in the Reserves and Resources section of the IAMGOLD MD&A.

<sup>2</sup> Measured and indicated gold resources are inclusive of reserves.

<sup>3</sup> In mining operations, measured and indicated resources that are not mineral reserves are considered uneconomic at the price used for reserves estimations, but are deemed to have a reasonable prospect of economic extraction.

## **Gold Mineral Reserves**

100% BASIS RESERVES		Proven					
As at December 31, 2019	Tonnes (000s)	Grade (g/t)	Contained Ounces (000s)	Tonnes (000s)	Grade (g/t)	Contained Ounces (000s)	
Rosebel <sup>1</sup>	29,522	0.6	574	92,356	1.0	2,947	
Saramacca <sup>1</sup>	111	0.5	2	26,090	1.8	1,531	
Essakane <sup>1</sup>				124,713	1.0	3,805	
Westwood <sup>1,4</sup>	1,196	8.1	313	4,073	6.7	871	
Sadiola <sup>2</sup>				59,751	2.0	3,860	
Côté Gold <sup>3</sup>	139,253	1.0	4,640	93,747	0.9	2,644	
Boto Gold <sup>1</sup>				29,040	1.7	1,593	
Total proven reserves	170,082	1.0	5,529				
Total probable reserves				429,770	1.3	17,251	
Total proven and probable reserves				599,852	1.2	22,780	

1 Rosebel, Saramacca, Essakane, Westwood and Boto Gold mineral reserves have been estimated as of December 31, 2019 using a \$1,200/oz gold price.

2 Mineral reserves at Sadiola have been estimated as of December 31, 2019 using an average of \$1,200/oz gold price and have been estimated in accordance with the JORC code.

3 Côté Gold Mineral Reserves have been estimated as of December 31, 2018 using a \$1,200/oz gold price.

4 The Company released an updated reserve and resource estimate for Westwood – please refer to IAMGOLD news release dated August 5, 2020.

## **Gold Mineral Reserves**

ATTRIBUTABLE RESERVES		Proven			Probable			
As at December 31, 2019	Tonnes (000s)	Grade (g/t)	Contained Ounces (000s)	Tonnes (000s)	Grade (g/t)	Contained Ounces (000s)		
Rosebel (95%) <sup>1</sup>	28,046	0.6	545	87,738	1.0	2,800		
Saramacca (66.5%) <sup>1</sup>	74	0.5	1	17,350	1.8	1,018		
Essakane (90%) <sup>1</sup>				112,242	1.0	3,425		
Westwood (100%) <sup>1,4</sup>	1,196	8.1	313	4,073	6.7	871		
Sadiola (41%) <sup>2</sup>				24,498	2.0	1,583		
Côté Gold (64.75%) <sup>3</sup>	90,166	1.0	3,004	60,701	0.9	1,712		
Boto Gold (90%) <sup>1</sup>				26,136	1.7	1,434		
Total proven reserves	119,482	1.0	3,864					
Total probable reserves				332,738	1.2	12,842		
Total proven and probable reserves				452,220	1.1	16,706		

1 Rosebel, Saramacca, Essakane, Westwood and Boto Gold mineral reserves have been estimated as of December 31, 2019 using a \$1,200/oz gold price

2 Mineral reserves at Sadiola have been estimated as of December 31, 2019 using an average of \$1,200/oz gold price and have been estimated in accordance with the JORC code.

3 Côté Gold Mineral Reserves have been estimated as of December 31, 2018 using a \$1,200/oz gold price.

4 The Company released an updated reserve and resource estimate for Westwood - please refer to IAMGOLD news release dated August 5, 2020.

## Gold Mineral Resources<sup>1,2</sup>

#### (Measured and indicated resources are inclusive of proven probable reserves)

100% BASIS RESOURCES		Measured			Indicated			Inferred	
As at December 31, 2019	Tonnes (000s)	Grade (g/t)	Contained Ounces (000s)	Tonnes (000s)	Grade (g/t)	Contained Ounces (000s)	Tonnes (000s)	Grade (g/t)	Contained Ounces (000s)
Rosebel <sup>3</sup>	35,276	0.6	698	247,210	0.9	7,397	64,191	0.9	1,785
Saramacca <sup>3</sup>	111	0.5	2	27,509	2.0	1,752	11,689	0.7	270
Essakane <sup>3</sup>	—	_		150,693	1.0	4,688	12,586	1.1	446
Gossey <sup>4</sup>	<u> </u>			10,454	0.9	291	2,939	0.9	85
Westwood <sup>5,9</sup>	925	12.1	359	4,133	8.3	1,108	6,174	8.6	1,698
Sadiola <sup>6</sup>	—			113,725	1.9	6,793	17,643	1.7	956
Côté Gold <sup>3</sup>	152,100	1.0	4,720	213,400	0.8	5,480	189,600	0.6	3,820
Boto Gold <sup>3</sup>	<u> </u>	_		40,567	1.6	2,033	8,196	1.8	469
Nelligan <sup>3</sup>		_	_	_			96,990	1.0	3,194
Monster Lake <sup>4</sup>	<u> </u>	_		_			1,110	12.1	433
Eastern Borosi <sup>7</sup>							4,418	5.7	812
Pitangui <sup>3</sup>	<u> </u>	_	_	3,330	4.4	470	3,559	3.8	433
Diakha-Siribaya <sup>4</sup>		_		18,031	1.3	744	23,179	1.6	1,176
Total measured resources	188,412	1.0	5,779						
Total indicated resources				829,052	1.2	30,756			
Total measured and indicated resources <sup>1,2</sup>				1,017,464	1.1	36,535			
Total inferred resources <sup>2</sup>							442,273	1.1	15,577

1 In mining operations, measured and indicated resources that are not mineral reserves are considered uneconomic at the price used for reserve estimations but are deemed to have a reasonable prospect of economic extraction.

2 Although "measured resources", "indicated resources" and "inferred resources" are categories of mineralization that are recognized and required to be disclosed under Canadian regulations, SEC Industry Guide 7 does not recognize them. Disclosure of contained ounces is permitted

under Canadian regulations; however, SEC Industry Guide 7 generally permits resources to be reported only as in place tonnage and grade. See "Cautionary Note to U.S. Investors Regarding Disclosure of Mineral Reserve and Mineral Resource Estimates"

3 Rosebel, Saramacca, Essakane, Côté Gold, Boto Gold, Nelligan, and Pitangui mineral resources have been estimated as of December 31, 2019 using a \$1,500/oz gold price and have been estimated in accordance with NI 43-101.

4 Gossey, Monster Lake, and Diakha-Siribaya mineral resources have been estimated as of December 31, 2018 using a \$1,500/oz gold price and have been estimated in accordance with NI 43-101.

5 Westwood mineral resources have been estimated as of December 31, 2019 using a 5.5 g/t gold cut-off over a minimum width of 2.4 metres and have been estimated in accordance with NI 43-101.

6 Mineral resources at Sadiola have been estimated as of December 31, 2019 using an average of \$1,400/oz gold price and have been estimated in accordance with the JORC code.

7 Calibre Mining Corp. acquired 100% ownership of the Eastern Borosi project from IAMGOLD – please refer to Calibre Mining news release dated August 13, 2020.

8 Due to rounding, numbers presented throughout this document may not add up precisely to the totals.

9 The Company released an updated reserve and resource estimate for Westwood – please refer to IAMGOLD news release dated August 5, 2020.

## Gold Mineral Resources<sup>1,2</sup>

#### (Measured and indicated resources are inclusive of proven probable reserves)

ATTRIBUTABLE RESOURCES		Measured			Indicated			Inferred	
As at December 31, 2019	Tonnes (000s)	Grade (g/t)	Contained Ounces (000s)	Tonnes (000s)	Grade (g/t)	Contained Ounces (000s)	Tonnes (000s)	Grade (g/t)	Contained Ounces (000s)
Rosebel (95%) <sup>3</sup>	33,512	0.6	663	234,850	0.9	7,027	60,981	0.9	1,696
Saramacca (66.5%) <sup>3</sup>	74	0.5	1	18,293	2.0	1,165	7,773	0.7	180
Essakane (90%) <sup>3</sup>				135,624	1.0	4,219	11,327	1.1	401
Gossey (90%) <sup>4</sup>		_	_	9,409	0.9	262	2,645	0.9	77
Westwood (100%) <sup>5,9</sup>	925	12.1	359	4,133	8.3	1,108	6,174	8.6	1,698
Sadiola (41%) <sup>6</sup>		—	_	46,627	1.9	2,785	7,233	1.7	392
Côté Gold (64.75%) <sup>3</sup>	98,485	1.0	3,056	138,177	0.8	3,548	122,766	0.6	2,473
Boto Gold (90%) <sup>3</sup>			_	36,510	1.6	1,830	7,376	1.8	422
Nelligan (75%) <sup>3</sup>		—	—		—	—	72,743	1.0	2,396
Monster Lake (75%) <sup>4</sup>		_	_			_	832	12.1	325
Eastern Borosi (51%) <sup>7</sup>		—	—			—	2,253	5.7	414
Pitangui (100%) <sup>3</sup>			_	3,330	4.4	470	3,559	3.8	433
Diakha-Siribaya (90%) <sup>4</sup>				16,228	1.3	669	20,861	1.6	1,058
Total measured resources	132,996	1.0	4,080						
Total indicated resources				643,180	1.1	23,084			
Total measured and indicated resources <sup>1,2</sup>				776,176	1.1	27,164			
Total inferred resources <sup>2</sup>							326,525	1.1	11,965

1 In mining operations, measured and indicated resources that are not mineral reserves are considered uneconomic at the price used for reserve estimations but are deemed to have a reasonable prospect of economic extraction.

2 Although "measured resources", "indicated resources" and "inferred resources" are categories of mineralization that are recognized and required to be disclosed under Canadian regulations, SEC Industry Guide 7 does not recognize them. Disclosure of contained ounces is permitted under Canadian regulations; however, SEC Industry Guide 7 generally permits resources to be reported only as in place tonnage and grade. See "Cautionary Note to U.S. Investors Regarding Disclosure of Mineral Resource Estimates".

3 Rosebel, Saramacca, Essakane, Côté Gold, Boto Gold, Nelliaan, and Pitangui mineral resources have been estimated as of December 31, 2019 using a \$1,500/oz gold price and have been estimated in accordance with NI 43-101.

4 Gossey, Monster Lake, and Diakha-Siribaya mineral resources have been estimated as of December 31, 2018 using a \$1,500/oz gold price and have been estimated in accordance with NI 43-101.

5 Westwood mineral resources have been estimated as of December 31, 2019 using a 5.5 g/t gold cut-off over a minimum width of 2.4 metres and have been estimated in accordance with NI 43-101.

6 Mineral resources at Sadiola have been estimated as of December 31, 2019 using an average of \$1,400/oz gold price and have been estimated in accordance with the JORC code.

7 Calibre Mining Corp. acquired 100% ownership of the Eastern Borosi project from IAMGOLD - please refer to Calibre Mining news release dated August 13, 2020.

8 Due to rounding, numbers presented throughout this document may not add up precisely to the totals.

9 The Company released an updated reserve and resource estimate for Westwood - please refer to IAMGOLD news release dated August 5, 2020.



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