

Mine. Enhance. Sustain.



# 2021 RESULTS

for the year ended 30 June 2021

**Niël Pretorius**  
Chief Executive Officer

**Riaan Davel**  
Chief Financial Officer

**Virtual Results Briefing**  
**25 August 2021**



**Mine. Enhance. Sustain.**



# 2021 RESULTS

for the year ended 30 June 2021

## DISCLAIMER

Many factors could cause the actual results, performance or achievements to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements, including, among others, adverse changes or uncertainties in general economic conditions in the markets we serve, a drop in the gold price, a sustained strengthening of the Rand against the Dollar, regulatory developments adverse to DRDGOLD or difficulties in maintaining necessary licenses or other governmental approvals, changes in DRDGOLD's competitive position, changes in business strategy, any major disruption in production at key facilities or adverse changes in foreign exchange rates and various other factors. These risks include, without limitation, those described in the section entitled "Risk Factors" included in our annual report for the fiscal year ended 30 June 2020, which we filed with the United States Securities and Exchange Commission on 29 October 2020 on Form 20-F. You should not place undue reliance on these forward-looking statements, which speak only as of the date thereof. We do not undertake any obligation to publicly update or revise these forward-looking statements to reflect events or circumstances after the date of this report or to the occurrence of unanticipated events. Any forward-looking statements included in this presentation have not been reviewed and reported on by DRDGOLD's auditors.

# GROUP KEY FEATURES AS AT 30 JUNE 2021



Revenue  
**R5 269.0m**

26%  
increase

Operating profit  
**R2 170.7m**

39%  
increase

Production  
**5 723kg**

6%  
rise

**Headline earnings**  
**R1 439.8m**

127%  
increase

**Income tax:** R452.1m

**Pay as you earn (PAYE):** R223.2m

**All-in sustaining costs margin**  
of 31.8%

14<sup>th</sup> consecutive financial year of **dividend payment** of  
**40 cents per share** declared as final cash dividend  
(35 cents per share for FY2020)

**19%** increase in the average  
**rand gold price** received to  
R917 996/kg

**Women in mining**  
Remained unchanged at **23%** of  
total staff

**Socio-economic development**  
**spend of R48.9m**  
**50%** increase

**Dust exceedances decreased to**  
**0.3%** of total number of  
measurements



**2021**  
**RESULTS**  
for the year ended 30 June 2021

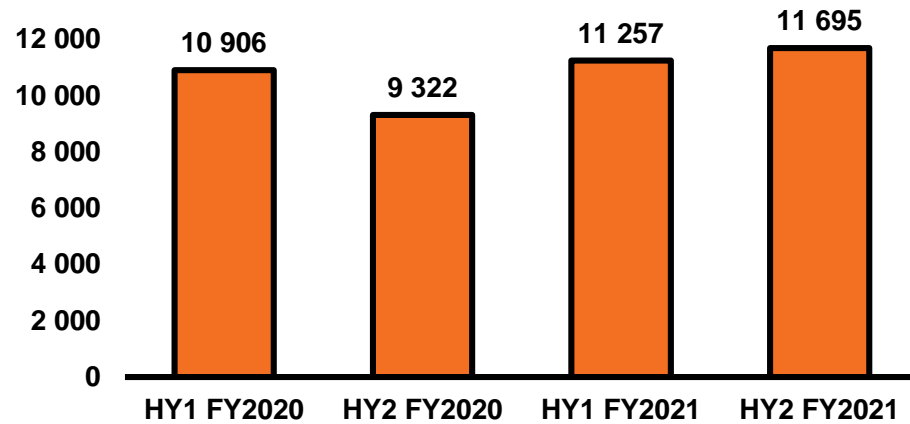
# OPERATIONAL TRENDS

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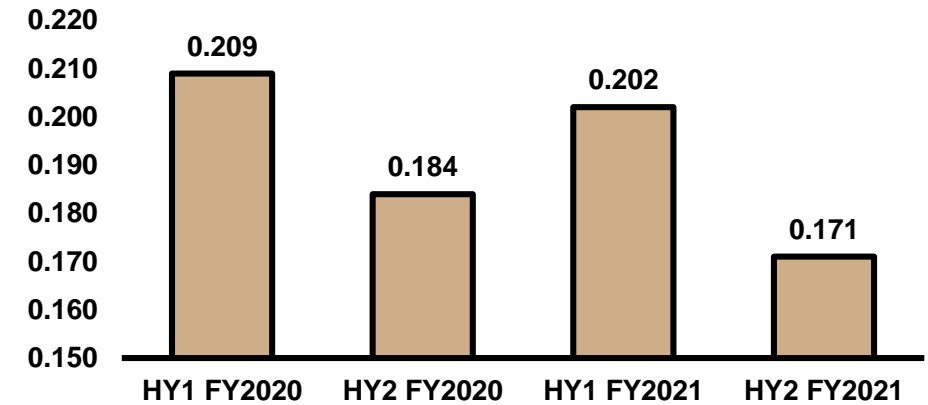
# ERGO OPERATING TRENDS



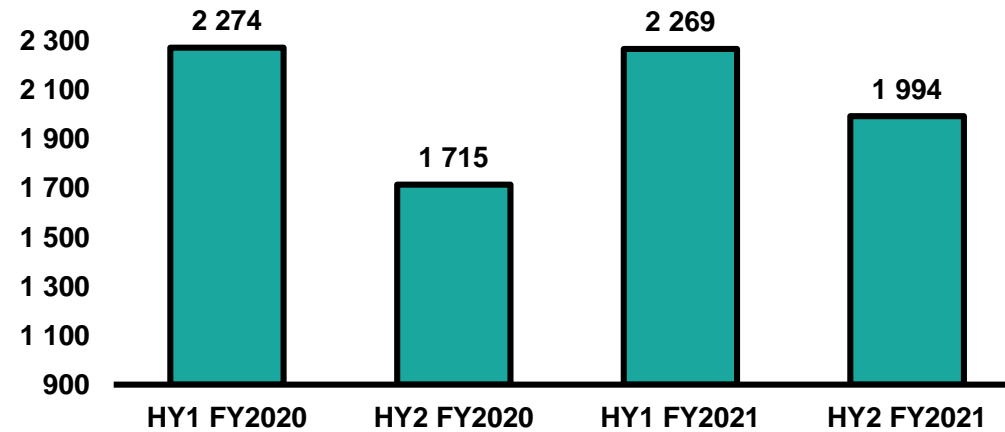
### Volume (000t)



### Yield (g/t)

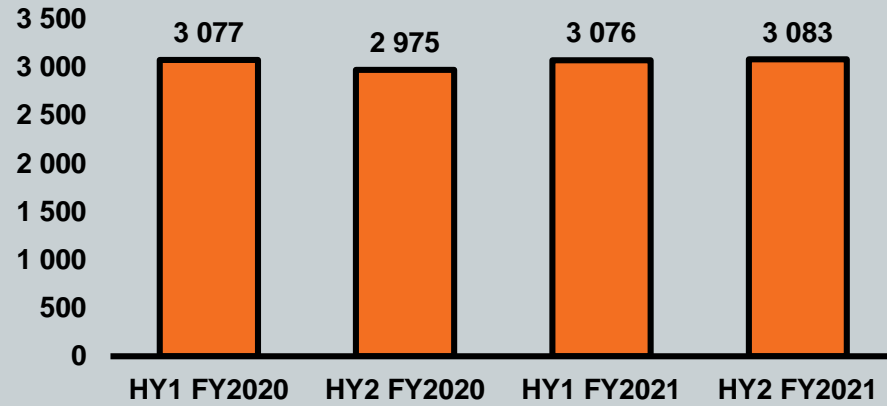


### Production (kg)

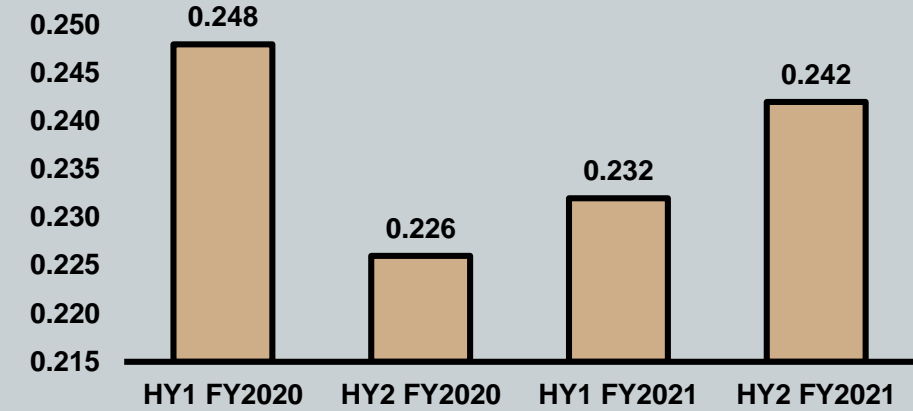


# FWGR OPERATING TRENDS

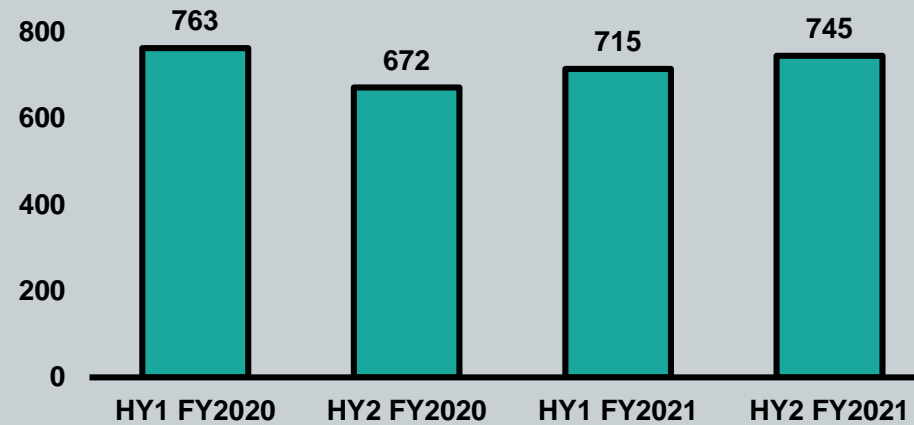
### Volume (000t)



### Yield (g/t)

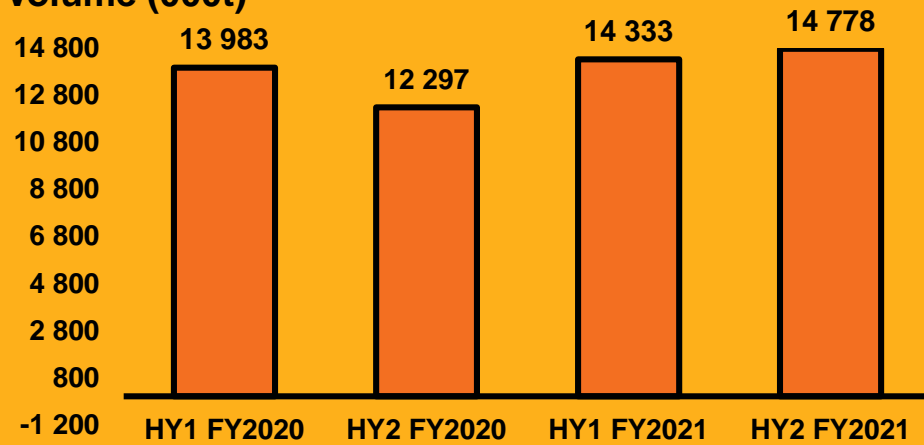


### Production (kg)

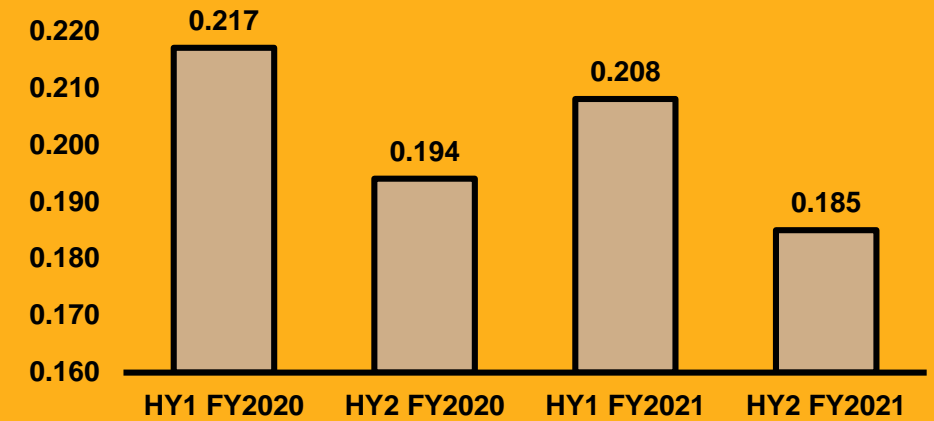


# GROUP OPERATING TRENDS

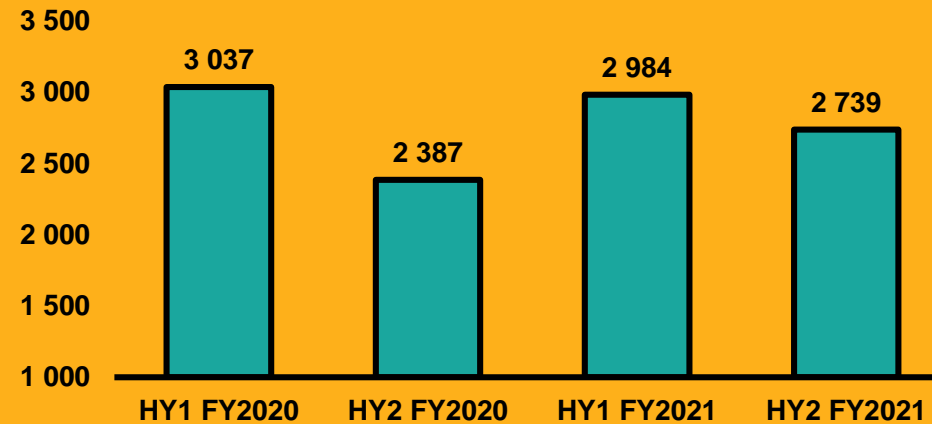
### Volume (000t)



### Yield (g/t)



### Production (kg)







**2021**  
**RESULTS**  
for the year ended 30 June 2021

# FINANCIAL REVIEW

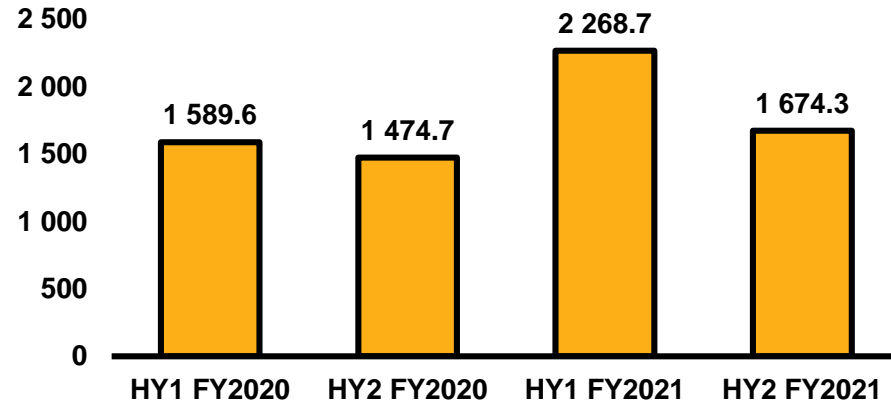
Mine. Enhance. Sustain.



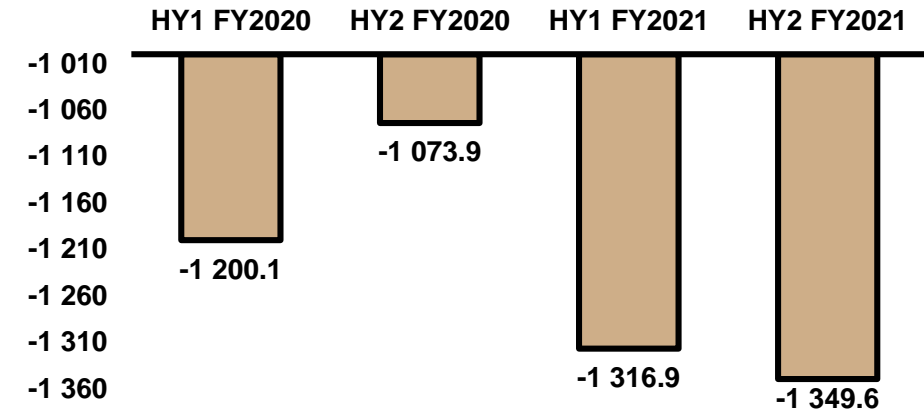
# ERGO FINANCIAL RESULTS



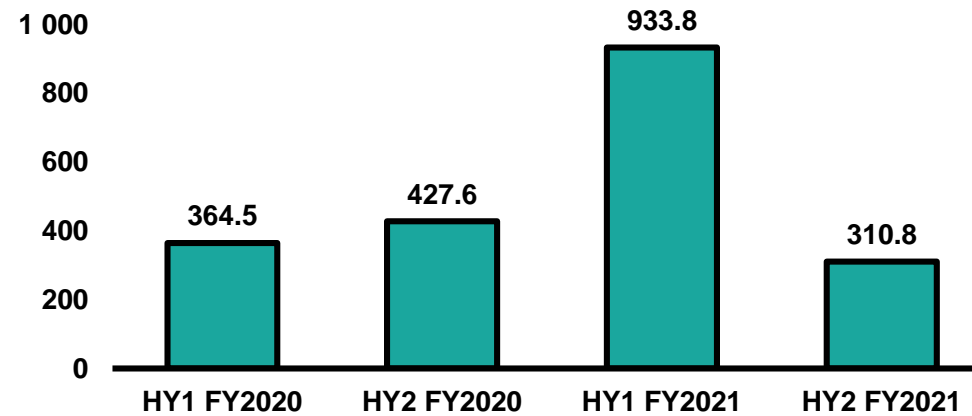
### Revenue (Rm)



### Cash operating costs (Rm)

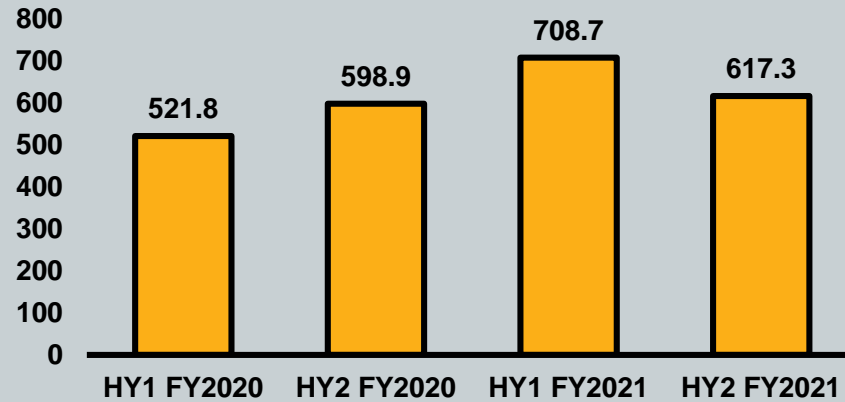


### Operating profit (Rm)

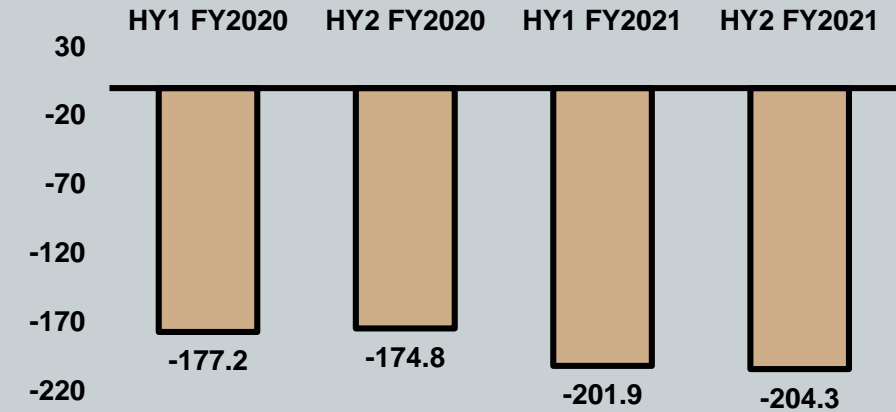


# FWGR FINANCIAL RESULTS

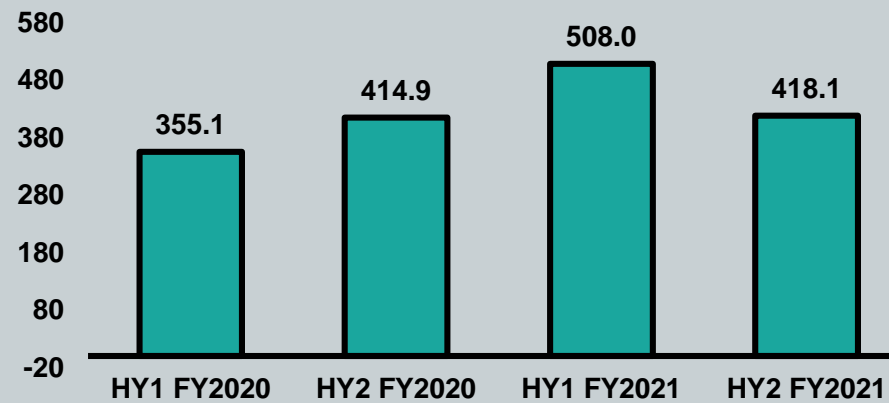
### Revenue (Rm)



### Cash operating costs (Rm)

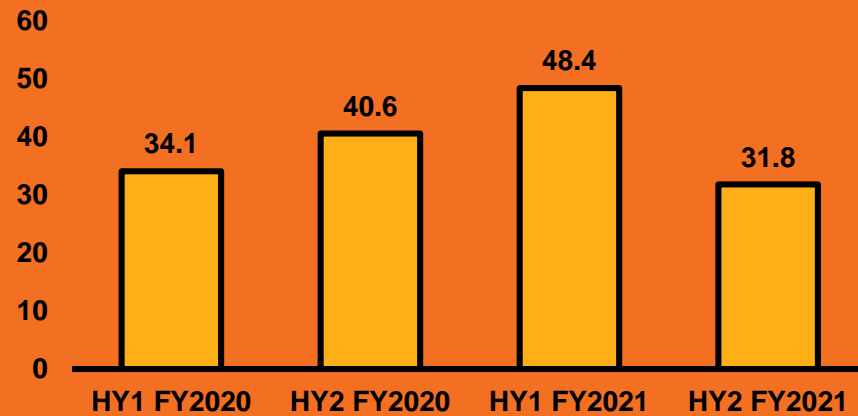


### Operating profit (Rm)

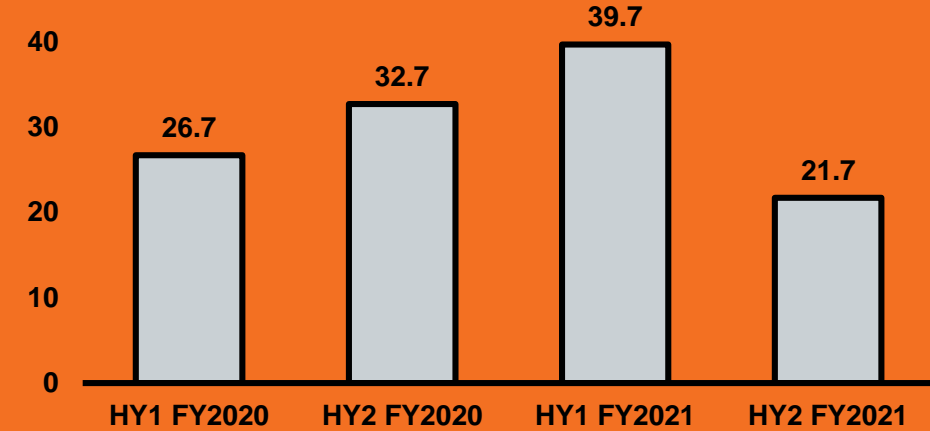


# GROUP FINANCIAL TRENDS

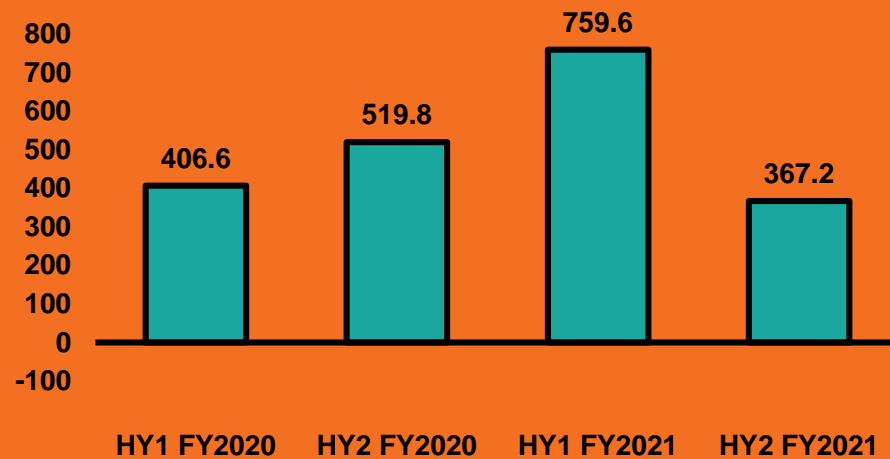
### Operating margin (%)



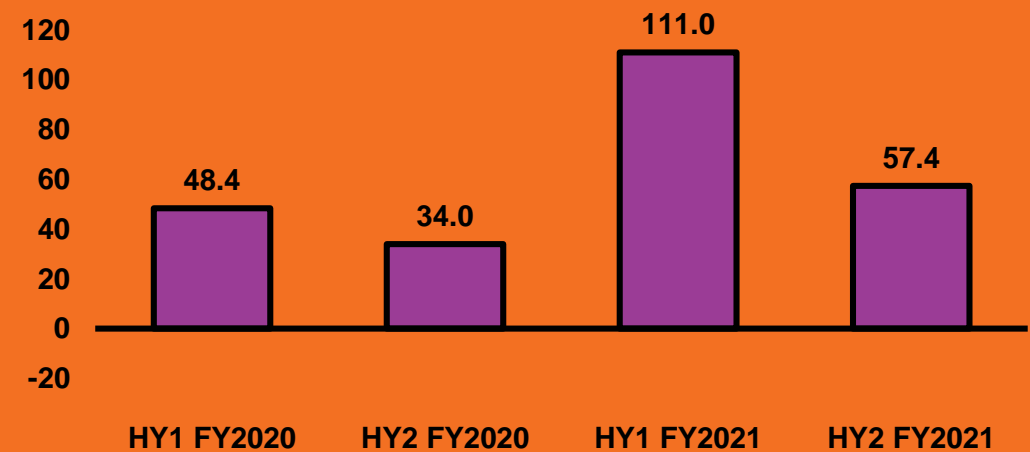
### All-in sustaining costs margin (%)



### Free cash flow (Rm)



### HEPS (cents per share)



# FINANCIAL REVIEW: STATEMENT OF PROFIT OR LOSS



FOR THE YEAR ENDED 30 JUNE 2021

	Year to 30 June 2021 Rm	Year to 30 June 2020 Rm
Revenue	5 269.0	4 185.0
Cost of sales	(3 388.2)	(2 937.9)
<b>Gross profit from operating activities</b>	<b>1 880.8</b>	<b>1 247.1</b>
Other income	0.1	0.7
Administration expenses and other costs	(64.0)	(309.9)
Administration expenses and other costs excluding share-based payment expense	(92.3)	(85.8)
Share-based payment expense	28.3	(224.1)
<b>Results from operating activities</b>	<b>1 816.9</b>	<b>937.9</b>
Finance income	216.2	109.8
Finance expenses	(69.5)	(68.8)
<b>Profit before tax</b>	<b>1 963.6</b>	<b>978.9</b>
Income tax	(523.7)	(343.9)
<b>Profit for the year</b>	<b>1 439.9</b>	<b>635.0</b>



# FINANCIAL REVIEW: STATEMENT OF FINANCIAL POSITION



AS AT 30 JUNE 2021

	As at 30 June 2021 Rm	As at 30 June 2020 Rm
Property, plant and equipment	2 809.7	2 621.1
Non-current investments and other assets	859.8	856.3
Deferred tax assets	5.8	8.0
Cash and cash equivalents	2 180.0	1 715.1
Other current assets	492.7	474.7
<b>Total assets</b>	<b>6 348.0</b>	<b>5 675.2</b>
Equity	4 820.4	4 040.2
Provision for environmental rehabilitation	570.8	568.9
Deferred tax liability	377.1	273.1
Other non-current liabilities	48.2	47.1
Current liabilities	531.5	745.9
<b>Total equity and liabilities</b>	<b>6 348.0</b>	<b>5 675.2</b>
<b>Current ratio</b>	<b>5.0</b>	<b>2.9</b>

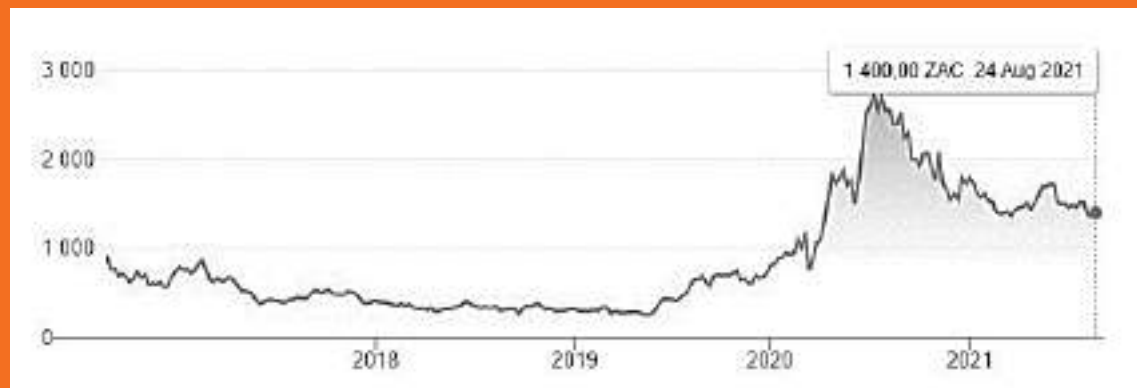
# FINANCIAL REVIEW: STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 JUNE 2021

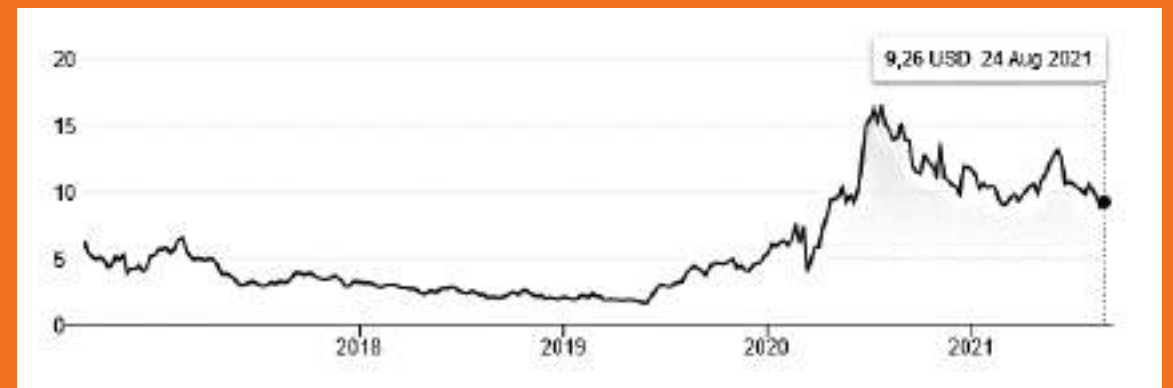
	Year to 30 June 2021 Rm	Year to 30 June 2020 Rm
Net cash inflow from operating activities	1 573.4	1 128.9
Cash generated by operations	1 851.0	1 309.6
Interest and dividends received	182.0	68.1
Interest paid	(7.5)	(8.7)
Income tax paid	(452.1)	(240.1)
Net cash outflow from investing activities	(446.6)	(202.5)
Acquisition of property, plant and equipment	(395.7)	(181.1)
Proceeds on disposal of property, plant and equipment	0.1	0.7
Environmental rehabilitation payments	(51.0)	(22.1)
Net cash flow from financing activities	(653.5)	509.2
Proceeds from share issue net of share issue expenses	-	1 085.1
Dividends paid on ordinary share capital	(640.9)	(564.5)
Repayment of lease liabilities	(11.6)	(11.4)
Initial fees paid	(1.0)	-
Increase in cash and cash equivalents	473.3	1 435.6
Effect of foreign exchange rate fluctuations on cash held	(8.4)	-
Opening cash and cash equivalents	1 715.1	279.5
<b>Closing cash and cash equivalents</b>	<b>2 180.0</b>	<b>1 715.1</b>



**SHARE PRICE** ZAR cents 1 400.00  
**JSE** 24 August 2021



**SHARE PRICE** USD 9.26  
**NYSE** 24 August 2021

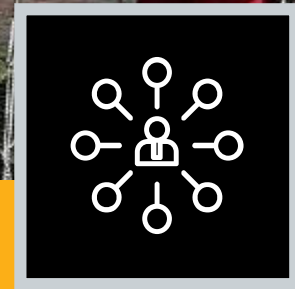




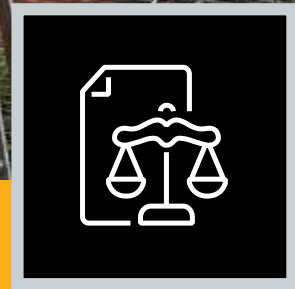
# ESG



**ENVIRONMENTAL**



**SOCIAL**



**GOVERNANCE**



# E

## Our performance for the year ended 30 June 2021



**12%**

increase in  
externally sourced  
potable water



**0.3%**

dust emissions  
exceedances



**R105.0m**

spent on  
rehabilitation



**115.0ha**

tailings deposition  
facilities vegetated



**87.6ha**

lodged with NNR  
and awaiting  
approval

### TAILINGS MANAGEMENT

Independent  
**Tailings Review Board**  
in place since 2018

Internal Tailings Performance Management System (TPMS) implemented for dedicated data collection, storage and processing. Ensures integrity of data for day-to-day management and oversight

Review of Historical Interferometric Synthetic Aperture Radar (InSAR) imagery for mapping ground deformation over large areas

**Quarterly drone  
surveillance**





Environmental value-add at a glance		2021	2020	2019
Environmental spend	Rm	<b>105.0</b>	54.4	45.8
Hectares of TSFs vegetated	Ha	<b>115.0</b>	66	56
Electricity consumption	Mwh	<b>381 707</b>	350 914	392 007
Potable water consumption	Ml	<b>2 968</b>	2 659	2 732
Total carbon emissions	CO <sub>2</sub> e (t)	<b>412 145</b>	372 025	416 324

**S** Our performance for the year ended  
30 June 2021

**R48.9m**

spent on socio-economic development, including through Broad-Based Livelihoods Programme and Merafong / Soweto / Ekurhuleni (MSE) initiative delivering COVID-19 relief to communities (R32.5 million spent in FY2020)

Safety performance  
**no fatalities**

**R12.0m**  
Employee training spend

TOTAL WOMEN  
IN MINING **23%**

HDSAs **72%**

# G

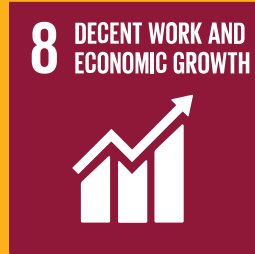
## Our performance for the year ended 30 June 2021



International Integrated Reporting Council

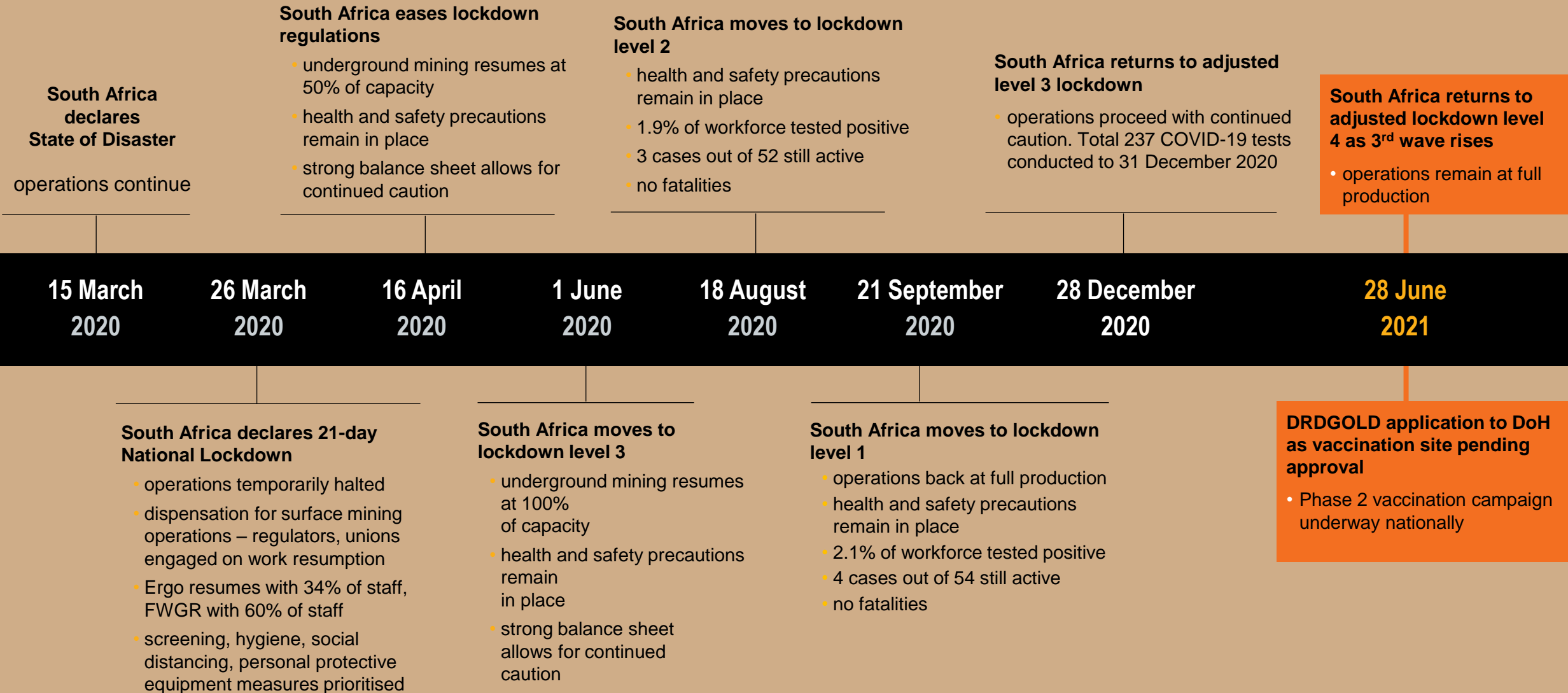


Responsible Mining Principles





# RESPONSE TO COVID-19



## BEYOND OUR GATES



### The MSE Initiative

Support for 6 264 families  
in need



Participants in the **Broad Based Livelihoods** Programme learn how to preserve their excess produce.



**Awards of Appreciation** from City of Johannesburg and social partners for MSE Relief efforts



## Improving quality of reclaimed gold

- FWGR copper elution facility addresses purity levels in gold bullion compromised by copper content
- Achieving bullion purity above 60% would shift refinery's gold allocation up from 98% to 99.5%







# HOT BUTTON FEATURE NO 1

## DRDGOLD's Far West Gold Recoveries (FWGR) introduces copper elution circuit to improve payable gold content

- FWGR new R12 million copper elution circuit to deliver addition 1.2kg to 1.8kg of gold monthly
- FWGR currently retreating material reclaimed from Driefontein No.5 dam
- Material contains high levels of copper - competes with gold and co-adsorbs on to activated carbon
- Copper and gold removed from carbon and subsequently recovered together in electro winning process

**HOT BUTTON FEATURE NO. 1**  
**FWGR COPPER ELUTION CIRCUIT**  
JULY 2021

**DRDGOLD Limited's Far West Gold Recoveries (FWGR) operations (Driefontein) at Johannesburg is currently recovering material reclaimed from the Driefontein No.5 dam.**

The new circuit removes remaining gold and copper from the carbon used for gold recovery in the existing circuit. The circuit also removes copper and gold from the carbon used for gold recovery in the existing circuit.

As a result of the new circuit, the gold recovery rate has increased from 95% to 98.5%. The new circuit also allows for the recovery of copper and gold from the carbon used for gold recovery in the existing circuit.

**60%**  
The new circuit's gold recovery rate has increased from 95% to 98.5%.

**CONSTRUCTION PHASE**

Figure 1: Work in progress. Figure 2: Equipment. Figure 3: Equipment.

DRDGOLD (JSE: DRD) 15 JULY 2021

**Flow sheet**

Based on the testwork results, FWGR embarked on the construction and commissioning of a copper elution circuit. Construction began in January 2021 and commissioning in May 2021.

**Cost and Benefit**

The circuit is expected to deliver an additional 1.2kg to 1.8kg of gold monthly. The circuit also allows for the recovery of copper and gold from the carbon used for gold recovery in the existing circuit.

**Contract Details**

The circuit is expected to deliver an additional 1.2kg to 1.8kg of gold monthly. The circuit also allows for the recovery of copper and gold from the carbon used for gold recovery in the existing circuit.

DRDGOLD (JSE: DRD) 15 JULY 2021





# HOT BUTTON FEATURE NO 2

## DRDGOLD's Ergo cleans up: sustaining reclamation, liberating land for sustainable use

- Ergo begun reclamation – at R3.8 million set-up cost – of the 2.7Mt 4L25 mine dump
- Integral to sustaining production at Ergo and would free up a considerable land patch
- The dump is less than 5km from Johannesburg's CBD, near Ergo's City Deep milling and pumping plant
- With an average grade of 0.308g/t, the 4L25 dump is estimated to contain some 850kg of gold

**HOT BUTTON FEATURE NO 2**

**DRDGOLD'S ERGO CLEANS UP: SUSTAINING RECLAMATION, LIBERATING LAND FOR SUSTAINABLE USE**

**AUGUST 2021**

**DRDGOLD's subsidiary Ergo Mining (Pty) Limited has begun reclamation – at a R3.8 million set-up cost – of the 2.7Mt 4L25 mine dump.**

The 2.7Mt 4L25 dump is the largest of its kind in the world, and is located in the City Deep area, near Johannesburg's CBD. The dump is a result of the 4L25 mine's operations, which began in 1996. The dump is a result of the 4L25 mine's operations, which began in 1996. The dump is a result of the 4L25 mine's operations, which began in 1996.

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**MOORE & CLOYD CONSULTANTS**

**REVERSING GOLD MINING'S ENVIRONMENTAL IMPACT**

Reclaiming the land and restoring the environment are key to sustaining production at the 4L25 mine. DRDGOLD is investing in reclamation and environmental management to ensure the mine's operations are sustainable and responsible.

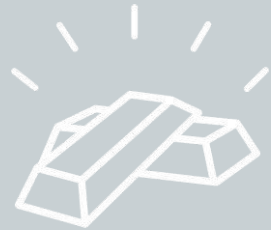
**CONTACT DETAILS**

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**ABOUT ERGO:**

Established in 1996 by Anglo American in the 1990s, Ergo has been the largest producer of gold in the world. The mine's operations are a result of the 4L25 mine's operations, which began in 1996. The mine's operations are a result of the 4L25 mine's operations, which began in 1996.

**MOORE & CLOYD CONSULTANTS**



## FY2022 GUIDANCE

- Achieve a gold production of between 160 000oz and 180 000oz
- @ cash operating cost of ~R600 000/kg
- Expected capital investment of ~R600 million

## ERGO

- Plans on solar power project continue
- Plans to increase deposition capacity continue

## FAR WEST GOLD RECOVERIES

- Plans on the development of Phase 2 continue
- Copper elution facility now online, set to improve quality of gold in bullion

# CONTACT DETAILS

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South Africa

**Shareholder data**

(Incorporated in the Republic of South Africa)  
Registration No.1895/000926/06  
JSE share code: DRD  
ISIN: ZAE 000058723  
NYSE share code: DRD